## Draft General Safety Requirements DS456 "Leadership and Management for Safety" (Version dated 16 June 2015) Status: STEP 11 – Second review of the draft safety standard by the SSCs (Version for NUSSC-40) Compiled comments from Germany (G), Japan (J), France (F), Finland (FIN), ENISS (E), Australia (AUS)

Note: Blue or underlined parts are comments to be added in the text. Red or crossed parts are those to be deleted in the text.

				COMMENTS BY REVIEWER			RESOLU	JTION	
		Reviewer:			Page 1 of				
			-	Germany (G), Japan (J), France (F), Finland (	FIN), ENISS (E); Aus-				
		tralia (AU	*						
		Date: 2015					T	T = .	T
Com	Rele-	MS	Para/Line	Proposed new text	Reason	Accept-	Accepted, but	Rejected	Reason for
ment	vance	Com-	No.			ed	modified as fol-		modifica-
No.		ment No.					lows		tion/rejection
1	1	FIN	Main		TTI C	Yes,	Proposal:		
		2		The structure of whole document and the se-	The sequence of re-		2. Responsibil-		
				quence of requirements should be changed so	quirements is not logi-		ity for safety		
				that the document is easy use and it brings	cal and some require-		3. Leadership		
				added value to existing leadership practices	ments are now repeated		for safety		
				and management systems	in several chapters.  Most of the organiza-		4. Management for safety		
					tions that are in the		5. Safety culture		
				The document is proposed to be organized in	scope of this document		6. The man-		
				the order such as:	has already manage-		agement sys-		
				the order such as:	ment system in place.		tem		
				2. Responsibility for safety	The structure should		7. Managing the		
				3. Leadership and management for safe-	facilitate the implemen-		organization		
				ty	tation of requirements		8. Measure-		
				4. Safety culture	set in this document.		ment, as-		
				5. The management system	GS-R-3 follows the		sessment and		
				6. Operation of the organization	structure of ISO9000		improvement		
				7. Measurement, assessment and im-	series and ISO could be				
				provement	considered as a refer-				
					ence also here.				

2	2	AUS 3	Structure	The section headed "RESPONSIBILITY FOR SAFETY" (page 8) should be labelled 2., "3. LEADERSHIP FOR SAFETY" etc.  The non-bolded sub-headings under "4. MANAGEMENT FOR SAFETY" should be identical to those in the list of CONTENTS	Paragraph number is missing from the "Responsibility for Safety" section.	yes	All titles and order of sections were discussed in the working group meeting and have been incorporated in the DS456 October revision	
3	1	FIN8	Main	The connection between the main requirement and paras below should be enhanced.	In some cases it is not clear how the paras relate to the main requirement. For example paras 2.2 and 2.3 and, Req. 6 and paras	yes	This comment has been taken into account dur- ing the revision of the document by the working group.	
4	2	FIN9	Main	Please check the consistency of to whom the requirements are addressed and to whom the explanatory text is addressed. For example see; Req. 1 and Req. 2.  "Requirement 1: Achieving the fundamental safety objective  The licensee with the senior management shall ensure" and "2.2. Regulatory bodies and other governmental organisations"  "Requirement 2: Demonstration of leadership by senior management The senior management of the organization" and 3.1 last row "Managers at all levels need also to be leaders."	Consistency of the main requirement and the explanatory requirements; the text should be clear when the requirements are addressed to all organizations and when they are addressed only to the licensees or only to the other bodies, and this should be clear already from the beginning of the requirement.	yes	This comment has been taken into account during the revision of the document by the working group.	

5	2	FIN10	Main	Please check whether using word "safety" is in place; sometimes it may have a restrictive effect. For example, see Req. 4., Req. 10, Req. 11, and Req. 13.  Req. 4  "Requirement 4: Senior management's responsibility for the management system  Senior management shall establish, apply, maintain and continuously improve a management system for ensuring safety."  Req. 10. "Provision of resources Senior management shall determine and shall ensure the availability of, the competences and resources necessary to carry out the activities of the organization to ensure safety."  Req. 11. Processes and activities shall be developed and managed to achieve the organizations safety goals.  Req. 13. To effectiveness of the management system shall be measured, assessed and improved so as to enhance safety performance.	This gives an impression that the management system is only for to ensure safety. However, management systems are used also for other purposes.  The word 'safety' could lead to separate safety management system from IMS and can also be misinterpreted to the management of occupational safety only.	yes	This was discussed in the group and consistency was taken into account during the working group editing.	
6	2	FIN11	Main	This document should treat a management system as an integrated, coherent system, and this is not always obvious in the text. For example see the title on p.11 "RESPONSIBIL-ITY FOR INTEGRATION OF SAFETY INTO THE MANAGEMENT SYSTEM"	An integrated management system should be self-evident thus safety shouldn't just be something to be integrated to the management system but be an essential part of it.	yes	This was discussed in the group and consistency was taken into account during the working group editing	

7	2	FIN12	Main	The coverage of the document should be ensures so that adequate requirements exist to establish later on guidance for management system.		yes	This was discussed in the group and the transfer of requirements into guidance was identified and was taken into account during the working group editing	
8	2	FIN13	Main	The requirements should be as simple as possible. Several paragraphs contain text that should be shifted into guidance level document		yes	This was discussed in the group and the transfer of requirements into guidance was identified and was taken into account during the working group editing	
9	1	FIN4	General	Safety policy should be better highlighted in this document. For example, see p.9, paragraph e).	Safety [and security] policy should be overriding priority and it should be highlighter better in the document.	yes	This was discussed in the group was taken into account during the working group editing	
10	1	FIN15	General	Please check the main structure and order of this documents. For example see Comments 9 and 11.	Clear and logical structure would help the reader to find relevant requirements in place.	yes	All titles and order of sections were discussed in the working group meeting and have been incorporated in the DS456 October revision	

11	1	G116	General	In para 1.1, 2.1 c), 4.9, 4.18 b), 4.42and 5.3 k) only radiation risk is addressed, while in connection with "emergency" both, <b>nuclear</b> or radiation emergency is highlighted. Therefore it is proposed to insert in the above mentioned paragraphs <b>nuclear</b> or radiation risk.	The omission of "nuclear" in connection with risk results from the wording in the corresponding Principle 3 of the Fundamental Safety Prnciples [1] where only radiation risk is written. In contrast, GS-R-2 [7] as corresponding document to emergency preparedness and response both, nuclear or radiological emergency is addressed. Because the scope of DS456 is related to both, nuclear and radiation issues all paragraphs where radiation risk is addressed should be completed by "nuclear" risk			no	Using the terms and description in the IAEA glossary.
12	1	FI	General	As GSR Part 2 will be applicable to organization running any activity or facility, as well as regulators, review each requirement to check whether it is meaningful for all activities and facilities.  Are those requirements also relevant for contractors/service providers, especially those for which nuclear business is only a marginal part of their business?  It is suggested to develop an appendix explain how the requirements are to be understood for very small companies or those having not significant safety risk in their business	Some requirements seems inappropriate for small business (a handful of people or even single-run companies) or small risk activities (X-rays). For example, is the requirement on leadership for safety meaningful for a self-employed dentist with an X-Ray?	Yes	The Group 2 of the working group piloted a reviewed of 'meaningfulness' and applicability. This was also sent to the rest of the group for review.  Also it has been agreed that an annex or a tech-		

							doc will be developed to explore the aspect of grading and application in different types of organization.		
13	2	AUS1	General	Australia supports development of a new Requirements standard GSR Part 2 that integrates safety and security in the one document "Leadership and Management for Safety and Security", as suggested from the floor of the June NSGC meeting. This is on the basis that in most MS, safety and security will be the integrated responsibility of the one management structure, in both operating facilities and regulatory bodies. It is acknowledged that such integration would inevitably delay the approval, but this may be the outcome anyway.	Leadership, Management, Management Systems (including quality systems) and Culture are common themes which need to be sustained in both safety and security.  Most national organizations integrate the management of both safety and security and this should be reflected within this standard.			no	Security cannot be integrated in the safety standards at this time as this would significantly delay the publication of GSR part 2 and would require a mandate from IAEA.
14	2	AUS2	General	The general safety and security principles described within this Requirements document should be generic in nature such that they would apply equally to all scales of activities. The details for implementation should be captured within a guidance document, which will highlight variances due to large and smaller scales of activities.	If presented as generic safety and security principles, then this standard will apply to all regulated activities, including large and small operations and everything in between	yes	The Group 2 of the working group piloted a reviewed of 'meaningfulness' and applicability. This was also sent to the rest of the group for review.  Also it has been agreed that an		

15	2	AUS4	General		The term "medical" is	yes	annex or a techdoc will be developed to explore the aspect of grading and application in different types of organization.  This will be		
19	2	71051	Seneral		only mentioned once. Suggest that the reference to "medical" (in Scope) be cross-referenced back to relevant specific requirements documents – e.g. in GSR Part 3.	, es	checked by the medical representative before the draft is posted and the reference to GSR part 3 added.		
16	3	J1	CON- TENTS	4. MANAGEMENT FOR SAFETY RESPONSIBILITY FOR INTEGRATION OF SAFETY INTO THE MANAGEMENT SYSTEM	Editorial.  Be consisted with the subtitle of chapter 4.	yes	This comment has been taken into account during the revision of the document by the working group.		
17	2	G1	1.1	This Safety Requirements publication establishes requirements for establishing, maintaining, assessing, continuously improving	Leadership and management have to be maintained before they can be assessed and improved.			no	Considered to be evident in the establish- ing and im- proving as- pects
18	3	AUS5	Para 1.3, lines 1 & 2	"Management systems that are designed to fulfil the requirements of this Safety Requirements publication will integrate safety, health, environmental, security, quality, societal, and economic elements. The management system is based on supports the fundamental safety objective of protect-	The existing first sentence does not read well. In the second sentence, the safety objective needs to be stated otherwise it is unclear what the safe-			no	Working group re- viewed both comments and settled on the wording below -

				ing people and the environment from harmful effects of ionizing radiation."	ty objective is			"Management systems designed to fulfil the requirements of this Safety Requirements publication integrate safety, health, environmental, security, quality, societal, and economic elements 2. The management system is based on the fundamental safety objective, taking into account interfaces to security."
19	1	FIN17	p.4, para 1.3	"Management systems designed to fulfil the requirements of this Safety Requirements publication integrate safety, health, environmental, security, quality, societal, and economic elements2. The management system is based on the fundamental safety objective." is good as is. Would be better as "fundamental safety and security objective.	From security point of view, the main point is to manage the safety-security interface to a reasonable degree in this high level publication. Safety and security should be considered in a balanced, risk-informed way to try to achieve the best overall	yes	"Management systems designed to fulfil the re- quirements of this Safety Re- quirements publi- cation integrate safety, health, environmental, security, quality, societal, and eco-	

					safety-security result.		nomic elements2. The management system is based on the fundamental safety objective, taking into account interfaces to security."		
20	1	F2	1.4	The management system is based on supports the achievement of the fundamental safety objective.	The management system is not "based on" the fundamental safety objective as it has many purposes, including this one. It should however enable to achieve the fundamental safety objective	yes			
21	3	E1	1.5 b, page 5	Management for safety, which includes establishing and implementing and effective management system.	Typo ?	yes			
22	2	F3	1.5 a)	Leadership for safety, by establishing and integrating the organization's vision, goals, strategies, plans and objectives, and advocating individual commitment to protecting people and the environment from harmful effects of ionizing radiation	What is the difference between "goals" and "objectives"? If no substantial difference, one word is enough			rejected	Working group re- viewed all comments and settled on alternative wording
23	3	E1	1.5 b, page 5	Management for safety, which includes establishing and implementing and effective management system.	Typo?	yes			
24	3	AUS6	Para 1.5(b)	"b) Management for safety, which includes establishing and implementing and effective management system."	Туро	yes			

							safety culture, the	
							regular assess-	
							ment of safety	
							performance and	
							the application of	
							lessons learned	
							from experience.	
26	1	G2	1.6 a)	The term 'facilities and activities' is a general	Delete Footnote: This is	yes	Facilities in-	
			Footnote	term encompassing nuclear facilities, uses of	an incomplete quote		cludes: nuclear	
				all sources of ionizing radiation, all radioac-	from the Safety Glossa-		facilities; irradia-	
				tive waste management activities, transport of	ry which includes new		tion installations;	
				radioactive material and any other practice or	elements that are not		some mining and	
				circumstances in which people may be ex-	part of the Glossary. For		raw material pro-	
				posed to radiation from naturally occurring or	consistency and to		cessing facilities	
				artificial sources: essentially any human activ-	avoid confusion the		such as uranium	
				ity that may cause people to be exposed to	definitions from the		mines; radioac-	
				radiation risks.	Glossary should be		tive waste	
					followed.		management	
							facilities; and any	
							other places	
							where radioactive	
							material is	
							produced, pro-	
							cessed, used,	
							handled, stored or	
							disposed of — or	
							where	
							radiation genera-	
							tors are installed	
							— on such a	
							scale that consid-	
							eration of	
							protection and	
							safety is required.	
							Activities in-	
							cludes: the pro-	
							duction, use,	

			Ī	T		ı	· , , , , , , , , , , , , , , , , , , ,
							import and export
							of radiation
							sources for indus-
							trial, research and
							medical purpos-
							es; the transport
							of
							radioactive mate-
							rial; the decom-
							missioning of
							facilities; radio-
							active waste
							management
							activities such as
							the discharge of
							effluents; and
							some aspects of
							the remediation
							of sites affected
							by residues from
							past activities.
27	1	G3	1.6 a)	The term 'radiation risks' is used in a general	Delete Footnote: This is	yes	The term 'radia-
1 27	_	03	1.0 u)	sense to refer to [1]:	an incomplete quote	yes	tion risks' is de-
				= Detrimental health effects of exposure to	from the Safety Glossa-		fined as:
				radiation (including the likelihood of such	ry. For consistency and		- Detrimental
				effects occurring).	to avoid confusion the		health effects of
				- Any other safety related risks (including	definitions from the		exposure to ra-
				those to ecosystems in the environment) that	Glossary should be		diation (including
				might arise as a direct consequence of:	followed.		the likelihood of
				Exposure to radiation;	Tollowed.		such effects oc-
				The presence of radioactive material (in-			
				eluding radioactive waste) or its release to the			curring).
				environment:			- Any other safe-
				= A loss of control over a nuclear reactor			ty related risks
							(including those
				core, nuclear chain reaction, radioactive			to ecosystems in
				source or any other source of radiation.			the environment)
							that might arise

28	1	FIN18	p.5 para 1.6	add bb) By vendors of nuclear installations and their main suppliers	Vendors and major suppliers (of nuclear installations) may have impact on safety and therefore this requirement document should be used by them as well	yes	as a direct consequence of:  • Exposure to radiation;  • The presence of radioactive material (including radioactive waste) or its release to the environment;  • A loss of control over a nuclear reactor core, nuclear chain reaction, radioactive source or any other source of radiation.  By the registrant or licensee, to specify to a vendor or supplier of products and equipment, or a contractor for services, and to any other relevant organization, any requirements that must be met by the vendor's or supplier's management system.	
29	2	G4	1.7	those of the International Standards Organization (ISO 9001, ISO 14001, OHSAS 18001)	OHSAS 18001 is not an ISO Standard.	yes	,	

				or the European Foundation for Quality Man-					
				agement					
30	2	G5	1.7	The requirements established in this Safety Requirements publication apply to all facilities and activities specified in item 1.9.	To be more precise	yes			
31	1	G6	1.8	[] which are key to developing and supporting a strong safety culture, in the organization.  All safety requirements in this document should form part of the integrated managements systems for all organizations.	Additional text taken from 2.3. This statement is part of the overarching introduction to the document and has no meaning under R 1.			rejected duplica- tion of 32	
32	1	G7	1.8	The objective of this publication is to establish requirements that support Principle 3 of the Fundamental Safety Principles [1], in relation to establishing, maintaining and continuously improving leadership and management for safety, and a management system, which are key to developing and supporting a strong safety culture, in the organization. All safety requirements in this document should form part of the integrated managements systems for all organizations.	Additional text taken from 2.3. This statement is part of the overarching introduction to the document and has no meaning under R 1	yes	The objective of this publication is to establish requirements that support Principle 3 of the Fundamental Safety Principles [1], in relation to establishing, maintaining and continuously improving leadership and management for safety, and a management system, which are key to developing and supporting a strong safety culture, in the organization. The objective is also to establish re-	See also 69 to 71	

							quirements that support Safety Principle 8 in relation to pre- vention of acci- dents.	
33	3	FIN19	p.6 para 1.8	The objective of this publication is to establish requirements that support Principle 3 of the Fundamental Safety Principles [1], in relation to establishing, maintaining and continuously improving leadership and management for safety, and an effective a-management system, which are key to essential in developing and supporting a strong safety culture, in the organization	editorial	yes		
34	3	J3	1.8/4	and a management system, which are key to <u>fostering</u> , developing and supporting a strong safety culture, in the organization.	Editorial.  Keep consistency with requirement 14.	yes		
35	1	G8	1.9	The requirements in this publication apply to all types of facilities and activities that give rise to radiation risk, as follows: i) j) industrial activities involving NORM that are, or may be, subject to the requirements for planned exposure situations	To be in line with DS442 Section 6; furthermore it is proposed to insert this topic after 1.9 b). both activities/facilities belong together	yes	j) industrial activities involving naturally occurring radioactive material (NORM) that are, or may be, subject to the requirements for planned exposure situations	
36	1	G9	1.9	[] The requirements in this publication also apply in relation to the functions and activities of the regulatory body as far as appropriate [2]. Regulatory bodies and other government organizations shall interpret the requirements in accordance to their own organization's accountabilities and in their interactions with	Not all requirements apply in relation to the function of a regulatory body.  Additional text taken from 2.2. This statement is part of the overarch-	yes	The requirements in this publication also apply in relation to the functions and activities of the regulatory body	

				operational organisations.	ing introduction to the document and has no meaning under R 1.		as far as appropriate [2]. Regulatory bodies and other government organizations need to interpret the requirements in accordance to their own organization's accountabilities.	
37	2	AUS7	Para 1.9	Change "radiation risks, as follows:" to "ionizing radiation risks, including:"	The safety objective (1.3) is related to 'ionizing radiation'. Therefore, it should be spelled out in Scope.  Also the current wording is confusing as to whether the recommendations apply to facilities and activities not listed.	yes	The requirements in this publication apply to all types of facilities and activities that give rise to radiation risks, including:  This Safety Requirements publication establishes requirements for establishing, assessing, continuously improving and sustaining effective leadership and management for safety in organizations concerned with facilities and	

 $Relevance: \fbox{1-Essentials} \fbox{2-Clarification} \fbox{3-Wording/Editorial}$ 

						activities that give rise to radia- tion risks¹. This includes the regu- latory body and other competent authorities, and the organization responsible for the facility or activity.  1) 'Radia- tion' as used here means ionizing radiation.	
38	1	FIN20	p-7 para 1.9	i) Vendors of nuclear installations and their main suppliers, Design, manufacture of equipment and other works and services to the licensee and authorized organization operating organization, in which is laid the potential impact on the safety of facilities and activities that create risk.  The requirements in this publication also apply in relation to the functions and activities of the regulatory body[2] 2.2 Regulatory bodies and other government organisations shall interpret the requirements in accordance to their own organization's accountabilities and in their interactions with operational organisations.	addition this requirement should not be restricted only to the operating organiza- tion  para 2.2 should be shift- ed to the scope		rejected See 40
39	1	F4	1.9 i)	i) The requirements in this publication may also apply to Design, manufacture of equipment and other works and services provided to the operating organization authorized facility or activity, in which is laid the potential impact	It depends whether these activities are or not authorized activi- ties. If they are author- ized activities, the pre-		rejected See 40

	on the safety of facilities and activities that	vious bullets apply. As	
	<del>create risk</del> .	a reminder, SF-1 states	
		that "The safety princi-	
		ples are applicable, as	
		relevant, throughout the	
		entire lifetime of all	
		facilities and activities	
		— existing and new —	
		utilized for peaceful	
		purposes, and to protec-	
		tive actions to reduce	
		existing radiation	
		risks." Para 2.2 of SF-1	
		further states that "The	
		fundamental safety ob-	
		jective applies for all	
		facilities and activities,	
		and for all stages over	
		the lifetime of a facility	
		or radiation source,	
		including planning,	
		siting, design, manufac-	
		turing, construction,	
		commissioning and	
		operation, as well as	
		decommissioning and	
		closure. This includes	
		the associated transport	
		of radioactive material	
		and management of	
		radioactive waste." If	
		para 3.5 of SF-1 recog-	
		nizes that "Other	
		groups, such as design-	
		ers, manufacturers and	
		constructors, employ-	
		ers, contractors, and	
		consignors and carri-	

40	3	J4	1.9 i)	i) Design, manufacture of equipment and other works and services to the operating organization_registrant or licensee, in which is laid the potential impact on the safety of facilities and activities that create_radiation_risk.	ers, also have legal, professional or functional responsibilities with regard to safety.", para 3.6 is clear that "The licensee is responsible for verifying appropriate design and the adequate quality of facilities and activities and of their associated equipment;"  If they are not, it is for some reason and they are not directly regulated (it is more often regulated via requirements on the licensee). It is suggested to separate this bullet and introduce flexibility in the sentence.  Better wording.  The wording of "registrant or licensee" should be used systematically in this publication.	yes	Activities involving design, manufacture of equipment and other works and services to facilities or activities that		
							can create radia- tion risk.		
41	1	E2	Para 1.9 I, page 7	Design, manufacture of equipment and other works and services to the operating organization, in which is laid the potential impact on the safety of facilities and activities that create risk.	Delete sentence. It is agreed in the first objective of this guide that the final responsibility for nuclear safety			rejected See 40	

					is on the licensee. It also			
					goes against § 1.6.B,			
					that leaves to the regis-			
					trant or the licensee the			
					responsibility to specify			
					its requirements to its			
					suppliers. It feels also			
					inconsistent with § 1.10			
					that states that "this			
					publication is <b>applica-</b>			
					ble to organizations			
					(registrants or licen-			
					sees) throughout the			
					lifetime of facilities",			
					and therefore not to			
					service companies.			
					It is also inconsistent			
					with Requirement 12.			
42	2	AUS8	Para 1.9	"i) i) Design, manufacture of equipment"	Remove duplication.	yes		
			(i)		-			
				Consider re-wording, or deleting and	The implications of		See 40	
				moving to guidance.	this detail as a re-			
				and this to Suranioot	quirement across all			
					range of facilities			
					from small operator to			
					the very large are			
					massive, and imprac-			
					tical (unlikely to be			
					applied) in e.g. a			
					small dental practice.			
43	2	G10	1.10	1.9 'Safety' means the protection of people	The definition of safety	Yes		
				and the environment against radiation risks	and the applicability of	See also		
				and the safety of facilities and activities that	this Requirement to the	44		
				give rise to the radiation risks [1]. This publi-	whole lifetime of facili-			
				cation is applicable to organizations (regis-	ties are 2 different sub-			
				trants and licensees) throughout the lifetime of	jects and should be stat-			

				facilities and for the entire duration of activities, for all operational states and for accident conditions, and in a nuclear or radiological emergency. The lifetime of a facility includes its siting and site evaluation, design, construction, commissioning, operation and decommissioning (or closure and the post closure period, including any subsequent period of institutional control), until its release from regulatory control.	ed in different paragraphs. Suggestion: Move the definition of 'safety' up to be the first sentence under "SCOPE".			
44	2	G11	1.10	'Safety' means the protection of people and the environment against radiation risks and the safety of facilities and activities that give rise to the radiation risks [1]. This publication is applicable to organizations (registrants and licensees) throughout the lifetime of facilities and for the entire duration of activities, for all operational states and for accident conditions, and in a nuclear or radiological emergency. The lifetime of a facility includes its siting and site evaluation, design, construction, commissioning, operation and decommissioning (or closure and the post-closure period, including any subsequent period of institutional control), until its release from regulatory control.	The definition of safety and the applicability of this Requirement to the whole lifetime of facilities are 2 different subjects and should be stated in different paragraphs.	yes		
45	2	AUS9	Para 1.10	Safety' means the protection of people and the environment against radiation risks and the safety of facilities and activities that give rise to the radiation risks [1].	Definition is unnecessary in a Requirements document – it doesn't add anything to the document and distracts from the rest of the paragraph.	yes	See 43	
46	2	F5	1.10	Furthermore, this publication does not set out to duplicate any of the specific requirements for managing their fulfilment in an integrated manner.	Superfluous It is not true as it establishes specific requirements applicable to a	yes	The paragraph starting with "this publication does not" should	

47	3	FIN23	p.7-8	The paragraph should be updated in line with	wide range of activities	Ves	be numbered as separated paragraph.		
48	2	J2	p./-8 para 1.11 STRUC- TURE 1.11.	Add one sentence in the last sentence and a figure.  Figure 1 shows main structure and requirements of this publication.  See the attached figure.	For clarification of relationship among leadership, management and safety culture, add the schematic structure of these key elements and relevant safety requirements.	yes		rejected	Working group re- viewed all comments and settled on alternative wording
49	1	G12	R 1	The licensee with the senior management	This document applies to all types of organizations that give rise to radiation risks. A requirement should not be limited unnecessarily to just one clientele.			rejected See 51	
50	3	J5	Req.1/1	The licensee with the senior management Senior management of organizations shall ensure that the fundamental safety objective of protecting people and the environment from harmful effects of ionizing radiation is achieved	Editorial.  This requirement is NOT limited to the licensee only.			rejected See 51	
51	2	F6	Requirement 1	The licensee, starting with the senior management, shall ensure that the fundamental safety objective of protecting people and the environment from harmful effects of ionizing radiation is achieved	Clarification		The registrant or the licensee, starting with the senior manage- ment, shall en- sure that the fun- damental safety objective of pro- tecting people		

52	2	AUS10	Req 1	"The licensee with the senior management, in close cooperation with the regulator, shall ensure that the fundamental safety objective of protecting people and the environment from harmful effects of ionizing radiation is achieved."	All the obligations for Requirement 1 relate equally to the regulator and yet the words suggest that this is limited to the licensee. We suggest that the bolded words (or similar) are included in the requirement.		and the environment from harmful effects of ionizing radiation is achieved	rejected	Working group re- viewed all comments and settled on alternative wording
53	2	AUS10	Para 2.2		If this is not agreed then Para 2.2 is really in the wrong place as this relates specifically to the regulator. In this case it would be preferable to relocate para 2.2.	Yes, This para- graph shall be deleted, see 36 above			
54	?	FIN24	p.8.	2.0 The licensee shall ensure that provisions are made to the achieve the fundamental safety objectives.			The registrant or licensee shall:		
55	2	G13	Page 9	The senior management of the organization shall demonstrate leadership for safety ?	This sentence should be completed similarly to page 9 "leadership for safety by managers at all levels".			no	Working group re- viewed all comments and settled on alternative wording
56	2	FIN25	p. 9, Req. 2	"The senior management of the organization shall demonstrate <i>commitment</i> leadership for	The senior management shall (rather) be com-			no	Working group re-

			and p.10 Req. 3.	safety."  "Demonstration of leadership commitment for safety by managers at all levels"	mitted for safety than for leadership. In addi- tion, how could demon- stration for leadership be verified by inspec- tions?				viewed all comments and settled on alternative wording
57	2	F7	2.1 a)	Also ensuring the quality of the associated equipment, and activities important to safety.	No need for such detail as it is already encom- passed by safe construc- tion and operation.			rejected	Working group re- viewed all comments and settled on alternative wording
58	3	AUS11	Para 2.1(a)	Replace second sentence by ", and that associated equipment and activities meet quality and safety standards."	Clarity.	yes	Shall be written as a separate subbullet		
59	3	F8	2.1 b)	b) Ensure the safe management and control of all radioactive material radiation source that is produced, processed, used, handled, transported, stored, or disposed.	As bullet c) of the previous version, dealing with management of radiation generators as been deleted, current bullet b) should be expanded from radioactive material to radiation sources.	yes	b) Ensure the safe management and control of all radioactive material and radiation source that is produced, processed, used, handled, transported, stored, or disposed.		
60	2	G14	2.1	(e) Ensure that arrangements are made for preparedness and response for a nuclear or radiological emergency, where appropriate.	The scope of this document also includes facilities or activities (e.g. x-ray tubes at dentists, cf. 1.9 f) that do not give rise to a nuclear or radiological emergency as covered by GSR Part 7.	yes	) Ensure that sufficient and adequate ar- rangements are made for prepar- edness and re- sponse for a nu- clear or radiolog- ical emergency, where appropri-		

 $Relevance: \fbox{1-Essentials} \fbox{2-Clarification} \fbox{3-Wording/Editorial}$ 

							ate.		
61	1	G15	2.1 c)	[] Ensure that managers employees at all levels in the organization develop an understanding of radiation risks and potential consequences, and how to manage radiation risks relevant to their responsibilities.	The awareness of radiation risks and consequences should be covered by the entire staff in the frame of their responsibilities.			rejected	Working group re- viewed all comments and settled on alternative wording
62	2	E3	para 2.1 c) Page 9	c) Ensure that managers at all levels in the organization develop <b>and keep</b> an understanding of radiation risks and potential consequences,	Add wordsand keep: Just to develop the understanding is not enough to protect people	yes	Ensure that managers at all levels in the organization develop and maintain an under-standing of radiation risks and potential consequences, and how to manage radiation risks relevant to their responsibilities.		
63	2	G16	2.1 d)	"Ensure the provision for adequate resources and funding for the long term management (including disposal) of radioactive waste and decommissioning (or closure) of facilities, with due consideration given to the protection of future generations.;"	Ensuring consistency with Paras 1.9 h), 1.10 and 2.1 a) of DS456. For radioactive waste disposal facilities, the term 'closure' instead of 'decommissioning' is used.	yes	See 64		
64	2	F9	2.1 d)	d) Ensuring the provision for adequate resources and funding on the long term, including for the long term management (including disposal)	The initial text is still narrow in the way that it requested provision only for resources/funding for long term management of radioactive waste and decommissioning, alt-	yes	"Ensure the provision for adequate resources and funding, including the long term management and		

					hough there may be a need to provision for other type of long term charges (e.g. major retrofit)		disposal of radio- active waste, as well as decom- missioning (or closure) of facili- ties, with due consideration given to the pro- tection of future generations;"		
65	1	G17	2.2	Regulatory bodies and other government organisations shall interpret the requirements in accordance to their own organization's accountabilities and in their interactions with operational organisations.	Overarching statement => delete and move to 'SCOPE' 1.9	yes	See 36		
66	3	FIN21	p. 8, para 2.2	Regulatory bodies and other government organisations shall interpret the requirements in accordance to their own organisation's accountabilities and in their interactions with operational organisations	to be moved into chapter 1 SCOPE check language	yes	See 36		
67	3	F10	2.2	Regulatory bodies and other government organisations shall interpret the requirements in accordance to their own organization's accountabilities and in their interactions with operational organisations.	True. This paragraph may however be located in a more general section of DS456.  If an appendix is created on how low risk activities, small business or other organizations where radiation risk is not a significant stake, this sentence on regulator could be also added there.	Yes  To be included in a guide.	See 36		
68	3	J6	2.2/3	2.2 Regulatory bodies and other government organisations shall interpret The requirements in accordance to their own organization's accountabilities and in their interactions with	Better wording.  The wording of "registrant or licensee" should be used systematically		See 36	rejected	Working group re- viewed all comments

				operational organisations registrant or licensee shall be interpreted by regulatory bodies and other government organisations.	in this publication. See the comment No. 4.			a	and settled on alternative wording
69	1	G18	2.3	All safety requirements in this document should form part of the integrated managements systems for all organizations.	Overarching statement => delete and move to 'OBJECTIVE' 1.8	Yes	See 36		
70	1	FIN22	p. 8, para 2.3	All safety requirements in this document should form part of the intergrated managements systems for all organisations	to be deleted, the requirement is not understandable	Yes	See 36		
71	1	J7	2.3	All safety requirements in this document should form part of the integrated managements systems for all organizations.	This is clear so it should be deleted.	Yes	See 36		
72	3	F11	2.3	All safety requirements in this document should form part of the integrated managements systems for all organizations.	Туро		Not relevant. See 36		
73	1	G19	3.1	The difference between management and leadership can be stated simply; Management is a formal, authorized function for ensuring that an organization operates efficiently and that work is completed in accordance with requirements, plans and resources; while leadership is the use of capabilities to give direction, to influence and communicate with the aim of achieving the commitment of all individuals to appropriate goals, shared values and behaviors. Managers at all levels need also to be leaders.	This explanation is 'guide-level' and should not be given the status of a requirement.  ⇒ incorporate into Safety Glossary or include as part of par. 1.5 in this document but delete here!		X		Moved to cootnote
74	1	FIN26	p. 9, para 3.1	Please remove this paragraph to footnote or to the Introduction.	The paragraph does not express any requirement.		X		Moved to control
75	1	Ј8	3.1	Move to the footnote on "LEADERSHIP"  3.1 The difference between management and leadership can be stated simply; Management is a formal, authorized function for ensuring that an organization operates efficiently and	Clarification.  This is just an explanation and description without "shall" should be excluded from main		X	f k a	Moved to footnote but the tin management section

 $Relevance: \fbox{1-Essentials} \fbox{2-Clarification} \fbox{3-Wording/Editorial}$ 

				that work is completed in accordance with requirements, plans and resources; while leadership is the use of capabilities to give direction, to influence and communicate with the aim of achieving the commitment of all individuals to appropriate goals, shared values and behaviors. Managers at all levels need also to be leaders.	text.		
76	1	E5	Para 3.1, page 9	The difference between management and leadership can be stated simply; Management is a formal, authorized function for ensuring that an organization operates efficiently and that work is completed in accordance with requirements, plans and resources; while leadership is the use of capabilities to give direction, to influence and communicate with the aim of achieving the commitment of all individuals to appropriate goals, shared values and behaviors. Managers at all levels need also to be leaders.	A search in available definitions of management and leadership shows that this is not a commonly shared definition. We propose to delete it here and to develop a definition in the Safety Glossary.	X	Moved to footnote. The definition is applicable to the text in this section and help understand the concept
77	2	FIN27	p. 9 para 3.1	Senior management shall establish, implement and communicate that the policy on safety which shall establish the fundamental safety [and security] objective as an overriding priority, protection and safety issues receive the attention warranted by their significance Senior management shall ensure that responsibilities and accountabilities are in line with the organization's policies, strategies, plans and objectives, to ensure that safety and quality requirements are met and goals are achieved.	clarification text to be moved from 3.2 e	X	Safety policy is focused on safety
78	2	AUS12	Para 3.1	Delete current wording of all of para. 3.1. Replace with:  "Leadership is required to be demonstrated at all levels of management and includes the	The given definition of management is arguable in this level of document. Detailed defini-	х	Moved to footnote. The definition is applicable to

				<ul> <li><u>abilities to:</u> <ul> <li><u>impart vision and clear objectives;</u></li> <li><u>establish trust, excellent communication and transparency; and</u></li> </ul> </li> </ul>	tions of 'management' and 'leadership' should be placed in a guidance document.			the text in this section and help under- stand the
79	1	G20	3.2	<ul> <li>enhance the safety culture."</li> <li>Senior management shall develop an organization that is able to:         <ul> <li>(a) Advocate an approach to safety that Establish, adhere and advocate an organizations safety policy which stipulates that as an overriding priority, protection and safety issues receive the attention warranted by their significance. The safety approach shall encompass interactions between human, technology and the organization that demonstrate leadership for safety.</li> <li>(b) Establish, adhere to and advocate individual and organizational values that demonstrate leadership for safety.</li> <li>(c)</li> <li>(e) (b) Establish behavioural expectations and promote a strong safety culture, as part of establishing and maintaining a strong safety culture and implementing the organizations safety</li> </ul> </li> </ul>	General comments: there are too many bullets. it is thus proposed to merge some of them and delete the one which have more a guidance character.  (a) The establishment of a safety policy should appear at the beginning.  Merge (b) into (a), since HTO interactions addresses individual and organizational values already.  (c) "promote a strong safety culture" to be	2.1The senior management of the organization shall demonstrate leadership for safety by:  (a) Establishing adhering and advocating an organization's policy on safety which stipulate that as an over riding priority protection and safety issues receive the attention warranted their significant and acknowledges that safety encompasses interactions between human, technology and	on ate  g,  y es - by ace dg-	concept
				policy.  (d) (c) Establish the acceptance of personal accountability in relation to safety on the part of all individuals in the organization and that decision making at all levels are guided by the priorities	consistent with GS-R-3	the organization (b) Establishing behavioural expectations and promoting a strong safety culture.	g	

 $Relevance: \begin{tabular}{ll} $1-Essentials \\ \hline \end{tabular} \begin{tabular}{ll} $2-Clarification \\ \hline \end{tabular} \begin{tabular}{ll} $3-Wording/Editorial \\ \hline \end{tabular}$ 

	(e)Establish and communicate that the policy on safety which shall establish that as an overriding priority, protection and safety issues receive the attention warranted by their significance Ensure that responsibilities and accountabilities are in line with the organization's policies, strategies, plans and objectives, to ensure that safety requirements are met and goals are achieved.  (f)Establish that decision making at all levels are guided by the priorities and accountabilities for safety.  (g) Develop and maintain leadership competences at all levels in the organization, including competences for leadership in dealing with incidents and nuclear and radiological emergencies as well as unanticipated events.  (h) Support the leaders at all levels in their promotion of safety and development of a strong safety culture.	Merge (e) into (a) by establishing a safety policy  Merge (f) into former (d)  (g) as rather a guidance character and should be deleted here.	tl pp aa to pp vv oo tl nn le c oo c s;	c) Establishing he acceptance of personal accountability in relation to safety on the part of all individuals in the preganization and that decision making at all evels take account of the priorities and accountabilities for afety.  (d) Ensuring that the organization tructure is in line with the management for safety.	
	ment for safety.  (j)Encourage open communication	former (c)			
	within the organization.  (k) Seek information on manager's effectiveness of actions at all levels in				

				the organization in achieving, ensuring and enhancing safety, and shall take action as appropriate.	(j) and (k) have more a guidance character			
80	2	AUS14	Para 3.2(a)	Replace with:  "Use an approach to safety that encompasses the interrelationships and interactions between technology, human and organizational factors in order to prevent technological, human and organizational failures, and to take advantage of human capabilities in recovering from failures and dealing with degraded, non-familiar or unexpected situations."	This paragraph refers to a systemic approach to safety and reflects the latest, best practice, approach to safety. This should be a firm requirement for leadership and management for safety and not just an aim to advocate. The text in bold is the core requirement. The remaining text provides the desired outcome and is valuable in conveying the benefit of the systemic approach to safety.		See comment 79	
81	3	FIN28	p. 9, para 3.2	"Senior management shall develop an organization that is able to:"	This requirement should be consistent with the title and be rather for the senior management (than for the organiza- tion).		See comment 79	
82	3	AUS13	Para 3.2(e) p. 9 para	Delete "is able to"  "Senior management shall develop an organization that will:"	The objective of a requirements document is to state the required outcome rather than the required capability. The use of the word "able" relates to a capability and not an outcome.		See comment 79	

 $Relevance: \fbox{1-Essentials} \fbox{2-Clarification} \fbox{3-Wording/Editorial}$ 

			3.2				comment	
							79	
84	3	<b>J</b> 9	3.2(e)	Split two sentences.  (e) Establish and advocate communicate—that the policy on safety which—shall—establish that as an overriding priority, protection and safety issues receive the attention warranted by their significance.  (l) Ensure that responsibilities and accountabilities are in line with the organization's policies, strategies, plans and objectives, to ensure that safety requirements are met and goals are achieved.	Better wordings.  Suggest to change "communicate" with "advocate" which includes the meaning with the aim of achieving the commitment of leader.  Communicate means including the behavior of both leader and all individuals.		See comment 79	
85	3	AUS15	Para 3.2(e)	Replace with:  "Establish and communicate a policy on safety and security to ensure that safety and protection issues are the overriding priority. Ensure that responsibilities and accountabilities are in line with the organization's policies, strategies, plans and objectives, to ensure that safety requirements are met and goals are achieved."	Existing text is confusing		See comment 79	
86	2	E4	para 3.2 e) Page 9	Establish and communicate that the policy on safety	Rewrite the first sentence; To clear the sense and to simplify.		See comment 79	
87	3	AUS16	Para 3.2(f)	Replace "are" by "is".	Grammar	X		
88	2	E6	para 3.2 g) Page 9	Develop and maintain leadership competences at all levels in the organization, including competences for leadership in dealing with incidents and nuclear and radiological emergencies	Delete second part of the sentence. It is not explicitly lead- ership in the moment of accident or incident. There should be clear, simple, agreed, well	X		

					known and trained hierarchy and lines of command in the man- agement			
89		AUS17	Para 3.2(i)	Replace with:  "Ensure that the organizational structure is consistent with the organization's safety objectives by providing a focus on safety that, where necessary, is able to withstand other organizational priorities and pressures."	Original wording is ambiguous		X	Wording is clear
90	3	J10	3.2(k)	(k) Seek information on manager's effectiveness of actions at all levels in the organization in achieving, ensuring and enhancing safety, and shall to take action as appropriate.	Editorial.		x	Not relevant. See also requirement 13 (Assessment of effectiveness)
91	2	E7	Requirement 2, para 3.2 k) Page 11	Seek <u>and evaluate</u> information on manager's effectiveness	Just seek would be not enough for good safety management system.		Х	Not relevant. See also requirement 13 (Assessment of effectiveness)
92	2	AUS18	Para 3.2(k)	Modify to read: "Establish objectives and standards for managers at all levels, and seek information on managers' effectiveness of actions at all levels in the organization in achieving, ensuring and enhancing safety, and shall take action as appropriate."	It is imperative that the senior management establishes the objectives and standards for managers. Otherwise, the effectiveness of management cannot be evaluated.		Х	Not relevant
93	2	F12	3.2	<ul><li>3.2 Senior management shall establish and advocate:</li><li>(a) an approach to safety that encompass interactions between human, technology and the organization</li></ul>		X	See comment 79	

				(b) individual and organizational values that	manager own work, the			
				demonstrate leadership for safety, personal	second for task to be			
				accountability for safety, and support a strong				
				safety culture.	direction of senior man-			
				(c) the organization's policy on safety which				
				shall establish that as an overriding priority,	ment is unlikely to do it			
				protection and safety issues receive the atten-	by himself). It is howev-			
				tion warranted by their significance.	er questionable whether			
				To this end, senior management shall in par-	this 3.# is relevant to			
				ticular encourage open communication within	"leadership for safe-			
				the organization and support the leaders at all	ty"			
				levels in their promotion of safety and devel-				
				opment of a strong safety culture.	Item (i) in initial bullet			
					list is deleted as already			
				3.# Senior management shall ensure that, con-	covered by suggested			
				sistent with para 3.2:	3.3 (b).			
				(a) behavioural expectations are established,	Item (k) of the initial			
				(b) responsibilities and accountabilities within	bullet list is deleted (too			
					detailed)			
				the organization's safety policy, strategies,				
				plans and objectives, to ensure that safety				
				requirements are met and safety goals are				
				achieved.				
				(c) decision making at all levels in the organi-				
				zation are guided by the priorities and ac-				
				countabilities for safety.				
				(d) leadership competences are developed at				
				all levels in the organization, including com-				
				petences for leadership in dealing with inci-				
				dents and nuclear and radiological emergen-				
0.4	2		1.0	cies as well as unanticipated events.				\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
94	3	FIN30	p. 10	Requirement 3: Goals, Strategies, plans, and	OBS. Numbering of		X	Not relevant
			Req. 3	objectives.	requirements should be			
				C	changed			
				Senior management shall establish goals,	This was req. 5 in June			
				strategies, plans and objectives for the organi-	version			
				zation that are consistent with the organiza-				

				tion's sofatry malion			
				tion's safety policy.			
				4.4 Senior management shall establish goals, strategies, plans and objectives, in consultation and with feedback of information from individuals in the organization. The goals, strategies, plans and objectives of the organization shall be developed in such a manner that safety is not compromised by other priorities.  4.5 Senior management shall establish measurable safety objectives in line with the goals, strategies and plans are established at various levels in the organization.  4.6 Senior management shall ensure that the execution of plans is periodically reviewed			
				against the safety objectives and goals, and			
				that actions are taken where necessary to ad-			
				dress any deviations from the plans.			
95	1	G21	R 3	Managers at all levels in the organization shall	Delete half sentence.	X edited by	
				demonstrate leadership for safety in applica-	Demonstration of lead-	working group	
				tion of the management system, establishing	ership should not be		
				continuous improvement, and in the for foster-	narrowed down to ap-		
				ing of a strong safety culture.	plying the Management		
					System as it comprises		
					more than that.		
					"in application of the management system and		
					continuous improve-		
					ment" is covered by 3.3		
					and therefore redundant.		
96	2	FIN31	p.10 R 3	Managers at all levels in the organization shall	This requirement should	X edited by	
				demonstrate leadership for safety in applica-	be reformulated to more	working group	
				tion of the management system, establishing	concrete and easily		
				continuous improvement, and in the fostering	understandable.		
				of a strong safety culture.	NY 6 1.1		
					New formulation could	 	

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					be for example: The		
					decisions and activities		
					of the management at		
					each organisation level		
					shall reflect its com-		
					mitment to practices		
					and solutions that pro-		
					mote safety.		
97	2	F13	Require-	Managers at all levels in the organization shall,	Clarification	X edited by	
			ment 3	taking into account their duties, demonstrate		working group	
				leadership for safety			
98	2	F14	Require-	Managers at all levels in the organization shall	This is not leadership.	X edited by	
			ment 3	demonstrate leadership for safety in applica-	Management system and	working group	
				tion of the management system, establishing	safety culture are ad-		
				continuous improvement, and in the fostering	dressed in other re-		
				of a strong safety culture.	quirements.		
99	2	F15	3.3	3.3 Managers at all levels in the organization	This is not leadership, or		
				shall ensure that their leadership includes:	in a very indirect way.	2.2 Managers at	
				(a) The involvement of teams and individuals		all levels in the	
				in the organization in the application and con-		organization	
				tinuous improvement of the management sys-		shall, taking into	
				tem to ensure safety		account their	
				(b) The advocacy of adherence to the man-		duties, ensure	
				agement system and development of individual		that their leader-	
				and institutional values and expectations for		ship includes:	
				safety, throughout the organization by means		(a) setting goals	
				of their decisions, statements and actions.		for safety con-	
						sistent with the	
						organisation's	
						policy for safety	
						and actively	
						seeking infor-	
						mation on safety	
						performance	
						within their area	
						of responsibility,	
						and demonstrat-	

						to improving safety performance.  (b) Development of individual and institutional values and expectations for safety, throughout the organization by means of their decisions, statements and actions.  (c) Ensuring that their actions serve to encourage the reporting of safety issues, develop questioning and learning attitudes, and to correct acts or conditions adverse to safety.		
100	3	E8	para 3.3 a) Page 10	The involvement of teams, <u>co-workers</u> , <u>subordinates</u> and individuals	To be more precise add co-workers and subordinates as well.		Х	To detailed for a require- ment
101	2	AUS19	Para 3.3	Add additional point 3.3©:  "Support when appropriate for innovative approaches in achieving safety."  within their area of responsibility with appro-	Managers at all levels should encourage innovative approaches in achieving safety which in turn will ensure continuous improvement.  Delete as not clear who	X	X	To detailed for a require- ment

				priate monitoring, and shall	is monitoring whom and why. Added value unclear. Requirement is to actively seek information on safety. By which means is rather guidance level.			
103	2	AUS20	Para 3.4	Modify as follows:  "Managers at all levels in the organization shall set clear goals for safety performance, shall actively seek information on safety performance within their area of responsibility with appropriate monitoring, and shall share this information within the organization and shall demonstrate commitment to improving safety performance."	Without goals for safety performance, it would be difficult to measure whether safety performance is actually improved.		X	Goals and actual achievements are addressed under re- quirement 5
104	1	G23	3.5	Managers at all levels in the organization shall ensure that their actions serve to encourage the reporting of safety issues, develop questioning and learning attitudes, and to correct acts or conditions adverse to safety.	Learning attitude is an important aspect at this point – in particular prerequisite for corrections.	X		
105	2	G24	3.6 (a)	(a) Shall encourage all individuals to achieve their work safety goals and to perform their tasks safely, and shall support them in this;	Corresponds to a general and commonly accepted requirement for leadership, addressing employment protection provisions which are relevant for any organization even those not concerned with facilities and activities that give rise to radiation risks.	X		
106	3	J11	3.6	Managers at all levels in the organization shall:  (a) Shall eEncourage and support all individu-	Editorial. Use the same form in	X		

				als to achieve their work goals and to perform their tasks safely, and shall support them in this;  (b) Shall eEngage all individuals in enhancing safety performance;  (c) Shall eCommunicate to make transparent the basis of safety decisions.	the document			
107	2	FIN32	p.10 para 3.6	d) shall empower the personnel to take the responsibility on their own work and encourage them to identify conditions adverse to safety.	Addition The personnel shall have opportunity to participate to the continuous development of safety.			2.3a address- es empower- ment (en- courage and support)
108	2	AUS21	Section 3 "MA- NAGE- MENT FOR SA- FETY"	Change numbering to "4."  Change sub-heading to:  "RESPONSIBILITY FOR THE INTE-GRATED MANAGEMENT SYSTEM FOR SAFETY"	The current heading 'Responsibility for Integration of Safety into the Management System' is related to Requirement 7. The over- all sub-heading should be more general	х	All titles and order of sections were discussed in the working group meeting and have been incorporated in the DS456 October revision	
109	1	G25	R4, R5, R6, R7	Swap Requirements to following order: R5, R4, R7, R6	The inner logic of the document is unclear. Goals, strategies, etc are tools of leadership and governance that are needed to steer the organisation. The MS is a tool or frame to help the discharge of the established strategies etc in a systematic manner. It is also important to establish the integration of the MS first, i.e. be-	X	All titles and order of sections were discussed in the working group meeting and have been incorporated in the DS456 October revision	

			•	T				
					come clear what my			
					organisaiton is before			
					starting interaction with			
					stakeholders = interest-			
					ed parties.			
110	2	FIN33	p 11 R4	Requirement 7: Senior management's respon-	to be moved under		X	
			1	sibility for the management system	Management System			
					New numbering (previ-			
				Senior management shall establish, imple-	ously R4, now R7)			
				ment, maintain and continuously improve an	plus some editorial			
				integrated management system for ensuring	changes			
				that ensures safety.				
111	2	G26	R 4	Senior management shall establish, imple-	Consistency with 1.3	X	This comment	
				ment, maintain and continuously improve a	and R1.		has been taken	
				management system for ensuring safety.based			into account dur-	
				on the fundamental safety principle.			ing the revision	
							of the document	
							by the working	
							group.	
112	2	F16	Require-	Senior management shall have establish, im-	Maintenance and im-	X	This comment	
			ment 4	plement, maintain and continuously improve a	provement of the man-		has been taken	
				the management system for ensuring safety	agement is addressed in		into account dur-	
				established.	requirement 13.		ing the revision	
					It won't be the senior		of the document	
					management that will		by the working	
					establish the manage-		group.	
					ment system by itself			
					(this is acknowledged by			
					paragraph 4.3 and 4.1).			
					But it is the senior man-			
					agement that retain this			
					responsibility			
					The purpose of the man-			
					agement system is			
					broader than safety.			
					Safety is furthermore			

	1	•	•					
					addressed in 4.2			
113	3	J12	Req. 4	Add the footnote on "Senior management" as follows;.  'Senior management' means the person or persons who are accountable for meeting the terms established in the licence, and/or who direct, control and assess an organization at the highest level. Several different terms are used, including, for example: board of directors, chief executive officer (CEO), director general, executive team, plant manager, top manager, chief regulator, site vice-president, managing director and laboratory director and owner.	This footnote should be retained from GS-R-3 for clarification.  It is beneficial for users to recognize the extent of "senior management".	X		
114	2	E9	3 Management for Safety, page 11	RESPONSIBILITY FOR INTEGRATION OF SAFETY INTO THE MANAGEMENT SYSTEM FOR SAFETY	Original headline should be kept: Integration is only a part of the whole process. There is a related requirement 7.	Х	This comment has been taken into account during the revision of the document by the working group.	
115	1	G27	4.2	Senior management shall establish, implement, maintain and continuously improve the management system, in order to ensure safety and to meet regulatory and other requirements that apply to the organisation. Regulatory requirements shall be identified within the Management System.	"continuously improve" => consistency  "apply to the organisation" => specification  "identification of requirements" => requirements need to be actively identified before they can be met.  This is an issue currently not addressed in the document.	Х	This comment has been taken into account during the revision of the document by the working group.	
116	2	FIN34	p.11 para 4.2	Senior management shall establish, implement , maintain and continuously improve the man-	In addition to safety also quality needs to be	X	This comment has been taken	

				agement system, in order to ensure safety and	addressed in manage-		into account dur-	
				quality and to meet regulatory and other re-	ment system and its		ing the revision	
				quirements.	continuous improve-		of the document	
					ment		by the working	
							group.	
117	2	F17	4.2	Senior management shall <u>have</u> establish,	Superfluous.	X	This comment	
				iumplement and maintain the management	For consistency with		has been taken	
				system established, in order to ensure safety	previous comment.		into account dur-	
				and to meet regulatory and other requirements.			ing the revision	
							of the document	
							by the working	
							group.	
118	1	G28	4.3	Senior management shall assign to a designat-	Consistency and to cope	X	This comment	
				ed individual the responsibility for coordinat-	with the scope of the		has been taken	
				ing the development, application implementa-	document		into account dur-	
				tion and maintenance of the management sys-			ing the revision	
				tem, where appropriate. []			of the document	
							by the working	
							group.	
119	2	G29	4.3	coordinating the development, and mainte-	Consistency.	X	This comment	
				nance of	Has "continuous im-		has been taken	
					provement" been left		into account dur-	
					out intentionally???		ing the revision	
							of the document	
							by the working	
							group.	
120	2	F18	4.3	Senior management shall assign to a designat-	Too detailed for a re-	yes	X This comment	
				ed individual the responsibility for coordinat-	quirement applicable to	·	has been taken	
				ing the development, application and mainte-	any size of organization		into account dur-	
				nance of the management system. The desig-	(even self employed		ing the revision	
				nated individual shall be given the necessary	companies)		of the document	
				authority to discharge this responsibility and	,		by the working	
				shall be given direct access to senior manage-			group.	
				ment. This assignment of responsibility to an				
				individual shall not detract from the line man-				
				agement's responsibility and accountability for				
				safety.				

121	2	G30	R 5	Goals, Strategies, plans, and objectives. Senior management shall establish goals, strategies, plans and objectives for the organization that are consistent with the organization's safety policy and the fundamental safety objective	Objectives are set by e.g. the fundamental safety objective, IAEA Safety Requirements (e.g. SSR 2/1) and legislation. The organization needs to break them down into goals, strategies, etc. and align with them.			X	This reflects the IAEA terminology.
122	2	FIN35	p. 12	Requirement 65: Interactions with interested parties  Interactions with interested parties shall be integrated into the management system specified by the senior management.  4.7 Senior management shall identify the 'interested parties' for their organisation and the appropriate strategy for interaction with them. Senior management shall ensure that there is appropriate timely and effective communication and consultation with interested parties7 and shall ensure that relevant information is disseminated to them.  4.8 Senior management shall make arrangements to ensure that for processes for meeting legal and regulatory requirements and/or taking initiatives for interactions with interested parties are specified in the management system, and are understood and acted on by all individuals in the organization.  4.9 Senior management shall establish appropriate means of informing and consulting interested parties with regard to radiation risks associated with the operation of facilities or	This requirement (req 6) should be moved to Leadership and management  These requirements are set to the senior management and not general management system requirements.  As lessons learned from TEPCO Fukushima Dai-ichi accident it can be justified emphasize this requirement	yes	4.7 Senior management shall identify the 'interested parties' for their organisation and define the appropriate strategy for interaction with them.  4.8 Senior management shall ensure the processes and plans resulting from the strategy include:  (a) appropriate means of informing and consulting interested parties with regard to radiation risks associated with the operation of facilities or the conduct of activities.  (b) appropriate		

	1		1		T		T		
				the conduct of activities.			timely and effec-		
				4.10 Senior management shall make ar-			tive communica-		
				rangements to consider in its decision making			tion and consulta-		
				processes the concerns and expectations of			tion with inter-		
				interested parties in relation to safety and to			ested parties and		
				take appropriate actions.			shall ensure that		
							relevant infor-		
							mation is dissem-		
							inated to them.		
							(c) appropriate		
							means to consid-		
							er in decision		
							making processes		
							the concerns and		
							expectations of		
							interested parties		
							in relation to		
							safety.		
123	2	F19	Require-		What is the difference			X	This reflects
			ment 5		between "goals" and				the IAEA
					"objectives"? If no sub-				terminology
					stantial difference, one				
					word is enough				
					Comment also valid for				
					the following paragraph.				
124	2	F20	4.4	Senior management shall establish arrange-	First part of sentence	yes	X		
				ments for the development of goals, strategies,	duplicates the overarch-				
				plans and objectives, with in consultation of	ing requirement with no				
				and with feedback of information from indi-	added value.				
				viduals in the organization. The goals, strate-	Second part of the sen-				
				gies, plans and objectives of the organization	tence is too detailed for				
				shall be developed in such a manner that safety	an overarching require-				
				is not compromised by other priorities.	ment				
125		E11	para 4.4	Based on the general company vision, senior	Add the first sentence:				
			Page 11	management shall establish goals, strategies,	Licensee has to see the				
				plans and objectives, in consultation	link between vision,				
				plans and objectives, in consumation	strategies, goals				

126	2	G31 F21	4.5	Senior management shall establish measurable safety objectives in line with the goals, strategies and plans are established at various levels in the organization.  Senior management shall make arrangement	A periodically review of goals, strategies and plans implies automatically the establishment of measurable objectives which is covered by bullet 4.6.  Same formulation as 4.4		This comment has been taken into account during the revision of the document by the working group.see127 4.5 Senior man-	
				for the establishment of measurable safety objectives in line with the goals, strategies and plans are established at various levels in the organization.	that would more accurately reflect what is expected from the senior management (make arrangements rather that make certain by itself).		agement shall ensure measura- ble safety objec- tives in line with the goals, strate- gies and plans are established at various levels in the organization.	
128	1	G32	4.6	Senior management shall ensure that the goals, strategies and plans are execution of plans is periodically reviewed against the safety objectives and goals, and that actions are taken where necessary to address any deviations from the plans.	Senior management must monitor that the organization as a whole develops into the right direction. This issue is missing in the document at the moment. With respect to the execution: the execution should be part of the management system and should be monitored as part of the assessment of the application of the management system. Therefore, monitoring the execution of plans should be mentioned under R 11 or R 13.	yes	X	

129	2	F22	4.6	Senior management shall make arrangements			This comment	See 127	
				for the ensure that the execution of plans is			has been taken		
				periodically reviewed of plans against the	rately reflect what is		into account dur-		
				safety objectives and goals, and that so that	expected from the senior		ing the revision		
				actions are taken where necessary to address	management (make		of the document		
				any deviations from the plans.	arrangements rather that		by the working		
					make certain by itself)		group.		
130	2	AUS22	Para 4.6	"Senior management shall ensure that the	It is not entirely clear		This comment	See 127	
				execution of plans is periodically reviewed	what is meant by "plans"		has been taken		
				against the safety objectives and goals, and	and whether these in-		into account dur-		
				that actions are taken where necessary to ad-	clude processes and		ing the revision		
				dress any deviations from the plans."	instructions. In general		of the document		
					it is important that de-		by the working		
					viations between plans		group.		
					and actions are ad-				
					dressed to avoid unin-				
					tended organisational				
					drift. It is a good prac-				
					tice to ensure that plans				
					accurately reflect actions				
					and maintained accord-				
					ingly.				
131	1	F23	Require-		This part of DS456 deals	yes	X		
			ment 6		with the responsibilities				
			and		of the senior manage-				
			associated		ment, not the content of				
			require-		the management system.				
			ments		Although the associated				
					requirements do start				
					with "Senior manage-				
					ment shall", the over-				
					arching requirement is				
					not emphasing senior				
					management role. Trans-				
					fer to the next section				
					(the management sys-				
					tem) should be consid-				

				1	l 1				
122		TIC 1			ered		**		
132	2	F24	4.7	Senior management shall identify the 'interest-	Clarification	yes	X		
				ed parties' for their organisation and define the					
				appropriate strategy for interaction with them.					
133	2	AUS23	Para 4.7	"Senior management shall establish appropri-	It is the senior manage-	yes	4.7 Senior man-	•	
				ate policy and standards related to interaction	ment's responsibility to		agement shall		
				with interested parties, identify the 'interested	ensure that appropriate		identify the 'in-		
				parties' for their organization and"	policy and standards are		terested parties'		
					in place for interaction		for their organi-		
					with interested parties to		sation and define		
					achieve efficient and		the appropriate		
					effective communica-		strategy for inter-		
					tion.		action with them.		
							4.8 Senior man-		
							agement shall		
							ensure the pro-		
							cesses and plans		
							resulting from the		
							strategy include:		
							(a) appropriate		
							means of inform-		
							ing and consult-		
							ing interested		
							parties with re-		
							gard to radiation		
							risks associated		
							with the opera-		
							tion of facilities		
							or the conduct of		
							activities.		
							(b) appropriate		
							timely and effec-		
							tive communica-		
							tion and consulta-		
							tion with inter-		
							ested parties and		
							shall ensure that		

		Gaa				relevant information is disseminated to them. (c) appropriate means to consider in decision making processes the concerns and expectations of interested parties in relation to safety		
134	1	G33	4.7 Foot- note	Interested parties may include: customers, owners, operators, employees, suppliers, partners, trade unions, the regulated industry or professionals; scientific bodies; governmental agencies or regulators (local, regional and national) whose responsibilities may cover nuclear energy; the media; the public (individuals, community groups and interest groups); and other States, especially neighbouring States that have entered into agreements providing for an exchange of information concerning possible transboundary impacts, or States involved in the export or import of certain technologies or materials.	Delete. This is guide level.	X see 133		
135	2	FIN35	p. 12	Requirement 65: Interactions with interested parties  Interactions with interested parties shall be integrated into the management system specified by the senior management.  4.7 Senior management shall identify the 'interested parties' for their organisation and the appropriate strategy for interaction with them. Senior management shall ensure that there is	This requirement (req 6) should be moved to Leadership and management  These requirements are set to the senior management and not general management system requirements.	This comment has been taken into account dur- ing the revision of the document by the working group.	See 122	

				appropriate timely and effective communication and consultation with interested parties 7 and shall ensure that relevant information is disseminated to them.  4.8 Senior management shall make arrangements to ensure that for processes for meeting legal and regulatory requirements and/or taking initiatives for interactions with interested parties are specified in the management system, and are understood and acted on by all individuals in the organization.  4.9 Senior management shall establish appropriate means of informing and consulting interested parties with regard to radiation risks associated with the operation of facilities or the conduct of activities.  4.10 Senior management shall make arrangements to consider in its decision making processes the concerns and expectations of interested parties in relation to safety and to take appropriate actions.	As lessons learned from TEPCO Fukushima Dai-ichi accident it can be justified emphasize this requirement			
136	3	J13	4.7/3	Senior management shall ensure that there is appropriate timely and effective communication and consultation interaction with interested parties 10 and shall ensure that relevant information is disseminated to them.	Better wording.		This comment has been taken into account dur- ing the revision of the document by the working group.	
137	2	G34	4.8	Senior management shall make arrangements to ensure that processes for meeting legal and regulatory requirements and/or taking initiatives for interactions with interested parties are specified in the management system, and are understood and acted on by all individuals in the organization.	Meeting legal requirements and interacting with stakeholders are two different subjects.  Meeting legal requirements should be mentioned under R 7.	yes	X	

138	2	FIN37	p.12, Req.6	Please remove Req. 6 under the next title THE MANAGEMENT SYSTEM, or combine Req. 4-9 under one title.	Interactions with interested parties belongs rather together with Req. 7. On the other hand, Req.7 is about	х	All titles and order of sections were discussed in the working group meeting		
					integration of the management system but integration is dealt under the previous subtitle.		and have been incorporated in the DS456 Octo- ber revision		
139	2	F25	4.9		It would be better to have 4.9 located before 4.8		All titles and order of sections were discussed in the working group meeting and have been incorporated in the DS456 October revision		
140	2	FIN36	p. 12 Req 7	Req 7: Integration of the management system	This requirement should be compared with GS- R-3 and missing re- quirements should be added and consolidated as appropriate. Also renumbering is needed	To be done	All titles and order of sections were discussed in the working group meeting and have been incorporated in the DS456 October revision		
141	2	E10	Req. 7, page 12	Integration of all management elements of management in of the management system	Not the management system will be integrat- ed, but the different systems will be inte- grated in one common system	1	This comment has been taken into account dur- ing the revision of the document by the working group		
142	2	F26	4.10	Senior management shall make arrangements to consider in its decision making processes	It's one of the senior management responsibil-	NA	This comment has been taken	4.8 (c) appropri-	

				the concerns and expectations of interested	ity to consider the con-		into account dur-	ate	
				parties in relation to safety and to take appro-	cerns and expectations		ing the revision	means to	
				<del>priate actions</del> .	of interested parties in		of the document	consider	
					its decision making		by the working	in deci-	
					process. It is not enough		group	sion	
					for the senior manage-			making	
					ment to make arrange-			process-	
					ment in that case.			es the	
					Last words in paragraph			concerns	
					are superfluous			and ex-	
								pecta-	
								tions of	
								interest-	
								ed par-	
								ties in	
								relation	
								to safety.	
143	2	G35	4.11	The management system shall be developed,	Consistency of wording	1	This comment		
				implemented, maintained assessed and con-	with respect to other		has been taken		
				tinuously improved. It shall be aligned with	paragraphs.		into account dur-		
				the safety goals of the organization and shall			ing the revision		
				contribute to their achievement.	The safety goals shall		of the document		
					be achieved.		by the working		
							group		
144	2	G36	4.12	The management system with all arrange-	Clarification	yes	2		
				ments and processes shall be implemented to			The management		
				achieve, and to enhance safety and promote			system <del>with all</del>		
				safety culture performance by:			arrange-ments		
							and processes		
							shall be imple-		
							mented to		
							achieve, and to		
							enhance safety		
							and <del>promote</del> to		
							foster a strong		
							safety culture by:		
145	2	E12	para	The management system shall be implement-	To change meaning of	1	This comment		

			1	T	1		1	ı	T
			4.12	ed to achieve goals safely and to enhance safe-	the sentence:		has been taken		
			Page 12	ty performance by:	The main target of NPP		into account dur-		
					commercial operation is		ing the revision		
					to produce electricity		of the document		
					safely using safety goals		by the working		
							group		
146	2	G37	4.12 (a)	Bringing together in a coherent manner all the	Requirements are not		2		
				requirements and processes for managing the	introduced so far.		Bringing together		
				organization and its activities for safety			in a coherent		
							manner all the		
							requirements and		
							<del>processes</del> <u>ele-</u>		
							ments for manag-		
							ing the organiza-		
							tion and its ac-		
							tivities for safety.		
147	2	F27	4.12 (a)	(a) Bringing together in a coherent manner all	The purpose of the man-	1	See 146		
				the requirements and processes for managing	agement system is				
				the organization and its activities for safety;	broader than safety (see				
					requirement 7)				
148	3	E13	para 4.12	Bringing together in a coherent manner all the	Safety performance is a		See 146	1	
			a) Page	requirements and processes for managing the	correct description of				
			12	organization and its activities for safety per-	main NPP activities.				
				formance;					
149	2	G38	4.12 (b)	Describing the arrangements made for man-	Merged in to 4.12	1	Describing the		Document
			2 (0)	agement of the organization and its activities		_	arrangements		deals about
				as part of the integrated management system,	Delete. Duplication of		made for man-		IMS,
				in order to achieve a high level of safety per	4.12		agement of the		Safety perfo-
				formance, and describing the planned and			organization and		mance is
				systematic actions necessary to provide confi-			its activities as		mentioned in
				dence that all requirements are met;			part of the inte-		the first sen-
				,			grated manage-		tence
							ment system, in		
							order to achieve a		All require-
							high level of		ments in-
			1	1			111511 10 101 01		11101100 111

							safety performance, and and describing the planned and systematic actions necessary to provide confidence that all requirements are met;		cludes legal and regulato- ry require- ments  Future guid- ance should address the content of GS-R-3; para 2.3
150	2	F28	4.12 (b)	(b) Describing, within the frame of the integrated management system, the arrangements made for management of the organization and its activities as part of the integrated management system, in order to achieve a high level of safety performance, and describing the planned and systematic actions necessary to provide confidence that all safety related requirements are met;	Clarifications  To stress the focus on safety		2 See 149		
151	1	G39	4.12 (d)	Promoting safety culture	Merged in to 4.12	1	See 144		
152	2	G40	4.12 (x)	Identifying and meeting legal and regulatory requirements in a comprehensive and systematic manner.	New. Taken from R 6 and inserted here.		See 149	with a prerequisite that the guidance will take the notes	Future guidance should address the content of GS-R-3; para 2.3
153	1	AUS24	Require- quire- ment 7: Integra- tion of the man-	"The management system shall be implemented to achieve safety and security and to enhance safety and security performance by:  (a) Bringing together in a coherent manner all the requirements and processes for managing the organization and its activities for safety	Wherever possible in the text, it should be made clear that the In- tegrated management system includes both safety and security re-			1	See discussion on first day Security not incorporated into this

	1	1		T .	1	T	T	T
			agement	and security;	sponsibilities.			standard at
			system	(b) Describing the arrangements made for				this time.
				management of the organization and its activi-				
			Para 4.12	ties as part of the integrated management sys-				
				tem, in order to achieve a high level of safety				
				and security performance,				
				(c) Ensuring that safety is and security are				
				taken into account during decision making and				
				is are not compromised by any decisions tak-				
				en.				
154	1	G41	4.13	Provision shall be made in the management	Clarification. Easier to		1	4.13 is clearly
				system to identify potential impacts of securi-	understand.			worded
				ty measures on safety and potential impacts of				Worded
				safety measures on security, in order to plan				
				and integrate measures to be taken without				
				compromising safety or security.				
155	2	F29	4.13	compromising surery or security.	Deletion may be consid-		1	4.13 is clear-
133	2	12)	7.13		ered as 4.13 doesn't had		1	ly worded
					much since it is already			ly worded
					covered by 4.110 a) and			
					c) (safety/security inter-			
					faces is one of the re-			
					quirements that should			
					1 ^			
					be brought together in a			
					coherent manner in the			
150	1	C/10	4.14		management system)	2		TD1
156	1	G42	4.14	The organizational structures, processes, re-	The management sys-	3		The manage-
				sponsibilities, accountabilities, levels of au	tem is only for one or-	The organiza-		ment system
				thority and interfaces within the organization	ganization. The inter-	tional structures,		describes also
				and with external organizations, including	faces between different	processes, re-		to interfaces
				with a parent organization, shall be clearly	parent or external or-	sponsibilities,		to other or-
				specified in the management system.	ganizations must be	accountabilities,		ganizations
					clear in the organiza-	levels of authori-		
					tional structure and the	ty and interfaces		
					interfaces processes.	(within the or-		
						ganization and		
						outside the or-		

							ganizations), in- eluding with a parent organiza- tion, shall be clearly specified in the manage- ment system.		
157	1	G43	4.15	4.15 Any proposed significant changes, (including organizational changes and cumulative changes), shall be analysed with regard to their implications for safety.	Fits better ruder requirement 13. It is part of the PDCA Cycle.			Should not be merged under Req. 13 because issues are dif- ferent	• It stays at 4.15
158	2	AUS26	4.15	"Any proposed significant changes, (including organizational changes and the cumulative effect of minor changes), shall be analysed with regard to their implications for safety."  Alternatively replace with:  "A risk assessment shall be conducted for any change, (including organizational changes and the cumulative effect of minor changes). Any changes that have potential for significant implications to safety shall be appropriately analysed."	Comment: There is no definition of what a <i>significant change</i> is, i.e. when does a change become significant. (Also relevant to Para 4.16).  A clear understanding of what constitutes a significant change is important to the implementation of this requirement.  Good practice is to risk-assess any changes for their implications for safety	1 accepted as replacement of 4.15	Provision shall be made in the management system for Any changes (includ- ing organization- al changes and the cumulative effect of minor changes). that have potential for significant impli- cations to safety shall be appropri- ately analysed."		
159	2	G44	4.16	Arrangements shall be established in the management system for independent review before decisions significant for safety are made.	The independents of a review are only being given if it is a review	No	Wording will remain the same, independent var-		4.16 could be deleted: Should be

				The requirements on the independent nature of the review and on the competences of the reviewers shall be specified in the management system.	from outside the organizations. Maybe this point fits better under the Requirement 13.	ies between CM.  Work group 3 decision is 4.16 stays as is		merged with 4.12 c; independence should be kept. Nature of independence should be described in the guidance
160	2	G45	4.17	Arrangements shall be established in the management system for the resolution of conflicts in decision making processes that affect safety	Not useful duplication.		Rejected	
161	1	AUS27	4.17	Arrangements shall be established in the management system for the resolution of conflicts in decision making processes that affect safety-and security.		Arrangements shall be established in the management system for the resolution of conflicts in decision making processes that affect safety, and security.		Safety is ensured by Req. 7 All conflicts affects safety
162	1	FIN39	p. 13, Req.8	"Graded approach to the definition and implementation of the requirements for the management system  The requirements for of the management system shall be implemented by using a graded approach based on the safety significance of each activity and process."	Text is not clear as such.  Small practices may have lighter management systems than bigger license holders, thus, defining the requirements should be done appropriate.	The Group 2 of the working group piloted a reviewed of 'meaningfulness' and applicability. This was also sent to the rest of the group for review.	4	

						Also it has been agreed that an annex or a techdoc will be developed to explore the aspect of grading and application in different types of organization.		
163	2	F30	Requirement 8	The requirements for arrangements within the management system shall be defined and implemented by using a graded approach, based on the safety significance of each activity and process.	the requirement Grading should first be	Undecided, made suggestion to use the following Main requirement of GS-R-3 2.6:  The application of the management system shall be graded so as to deploy adequate resources  Need to clarify what requirements	4 See 164	Re draft the requirement The management system shall be developed and implemented using a graded approach
164	2	AUS28	Requirement 8	"All requirements for the management system shall be implemented, with a graded approach based on the safety significance of each activity and process dictating the mode of implementation."	Important to clarify that all the Requirements of DS456 are essential to be implemented for the whole range of facilities, with the graded approach dictating the mode of implementation of each one.	All requirements for and of the management system shall be implemented,  4.18 should cover	Can't refer to Techdoc in DSS-456  See TECDO C 1740 2.1	Resolved review writ- ing of 4.18 to 4.1? with the decision.  What is grad- ed? Options 1. Does the

							the development and application of the graded approach	GS R-3, 2.3; 2.6	graded apporach applies to section 4.11 – 4.17 (requirements for management system) Or 2. The grading applies to the requirements contained in the Managment System, which is all legal and reg. requirements. Grading applies to the management systems of the licensees
165	2	G46	4.18	1st sentence: "The criteria for grading the application of the management system requirements shall be documented in the management system [34] [36]."	Wrong reference is cited in this paragraph. The criteria for grading the application of the management system requirements are specified in TECDOC-1740. With respect to this proposal, see also the IAEA resolution table of SSC comments (June 2015), Canadian comment No. 36 on Para 4.16. This comment has	1	All references will be developed and amended once main text body has been approved.		

					haan aaantad hut in				
					been accepted but in-				
1.00	2	C 47	4.10	The site is few and in the continuous of the	correctly implemented.	1	The Course 2 of		
166	2	G47	4.18	The criteria for grading the application of the management system requirements shall be documented in the management system [34]. The following shall be taken into account	For facilities and activities with very low risks (e.g. x-ray tube at a dentist), the formal detailed documentation lying down all grading criteria should also be graded.  The source is the "Code of Conduct on the Safety of Research Reactors, IAEA, Vienna (2006)". May be this fits not very proper into an origination responsible for a power reactor.	1	The Group 2 of the working group piloted a reviewed of 'meaningfulness' and applicability. This was also sent to the rest of the group for review.  Also it has been agreed that an annex or a techdoc will be developed to explore the aspect of grading and application in different types of organization.		
167	2	F31	4.18	The criteria for grading the <u>safety related arrangements</u> application of the management system requirements and their implementation shall be documented in the management system [34]. The following shall be taken into account:	To be consistent with previous comment on overarching requirement To focus on the safety related aspects of the management system. (the bullet list is clearly related to safety)		The Group 2 of the working group piloted a reviewed of 'meaningfulness' and applicability. This was also sent to the rest of the group for review.  Also it has been agreed that an annex or a tech-	Resolved	

							doc will be developed to explore the aspect of grading and application in different types of organization.		
168	1	G48	4.18 (a)	The significance for safety and the complexity of the process, activity, structure, system, component, item of equipment, product or service;	This is a duplication of the requirement		The significance for safety and the com-plexity of the process, activity, structure, system, component, item of equipment, product or service  And the organisations size and complexity.		Would lose too much information
169	1	G49	4.18 (b)	The hazards and the magnitudes of the radiation risks, including potential radiological consequences, associated with the safety, health, environmental, security, quality, societal, economic and other elements of each activity or product;	Is not focused on management processes or on the management of processes. Is too detailed. Move to guidance level.			X	Decision is to keep it as is in the draft  4: Integrating 4.18 c in 4.18 b
170	3	AUS29	4:18	Correct reference [34].	Reference [34] is incorrect. It should be replaced by an appropriate reference on application of the graded approach.	1	All footnotes and references will be amended and developed once main text is approved.		

<mark>171</mark>	3	J14	4.7/3	Senior management shall ensure that there is appropriate timely and effective communication and <u>consultation</u> <u>interaction</u> with interested parties <sup>10</sup> and shall ensure that relevant information is disseminated to them.	Better wording.		Wrong line	
172	1	G50	4.18 (c)	The possible consequences if a failure or an unanticipated event occurs or if an activity is inadequately planned or improperly carried out.	Is not focused on management processes or on the management of processes. Is too detailed. Move to guidance level.			Decision made stays as is
173	3	F32	4.18 (c)	(c) The possible consequences <u>on safety</u> if a failure or an unanticipated event occurs or if an activity is inadequately planned or improperly carried out.	Clarification	Agree		4: Integrating 4.18 c in 4.18 b
174	2	AUS30	4.18	The criteria for grading the application of the management system requirements shall be documented in the management system [34]. "An evidence-based, risk-informed approach shall be adopted that takes into account appropriate safety and security considerations."	Additional text, possibly for use in guidance: "Safety risk will be informed by an appropriate hazard assessment of the controlled facility or apparatus, combined with the radiological and nonradiological consequences of an accident. Security risk will be informed by an appropriate threat assessment, combined with the radiological and nonradiological consequences of a deliberate act."		RESOLVED	4.  Option: 1.Forms a high level requirements and shift a,b,c, in the guidance 4. Keep a,b,c

175	2	AUS31	Requirequirement 9	The management system shall be documented. The documentation of the management system shall be controlled, usable, readable, clearly identified and readily available at the point of use.  "The management system shall be documented in an appropriate quality system format."	The current text is unclear and as a Requirement it does not read well. Such details should in a guidance document. A quality system format means it is properly controlled, good readability, useable etc.  Clarification that this is	1		Would a step back in the format  Shall is al-
				shall include, as a minimum, the following:	not the minimal content required for all facilities and activities without modifications in the context of a graded approach.	1		ready describ- ing the mini- mum
177	2	G52	4.19 (a)	(a) The <u>description of the</u> policy statements of the organization, <u>the safety policy</u> , the <u>safety goals</u> , the structure of the organization that includes a statement of the values and behavioural expectations as defined by senior management.	4.19 (b) and (c) can be merged in (a)			Group agreed to proposal 3. Should be restructure in a logical order  • Policy • Description organisation, roles and responsibilites including decision making • descrip-

						tion if manag- ment sys- tem com- plies  descrip- tion of processes  Interac- tions be- tween particpat- ed parties
178	1	G53	4.19 (b)	A safety policy, stating that achieving the fundamental safety objective of protecting people and the environment from harm is an overriding priority.	Merged in to 4.19 (a)	177
179	3	E14	Para 4.19 b, page 14		Harmonization of terms	177
180	2	FIN41	p 14 para 4.19	(b) A safety policy, stating that achieving the fundamental safety objective of protecting people and the environment from harm is an overriding priority.	and b) can be combined (b is already required in 3.2 e	177
181	1	G54	4.19 (c)	A description of the structure of the organization;	Merged in to 4.19 (a)	177
182	3	F33	4.19 (d)	(d) A description of how the management system the provisions to complyies with the all regulatory requirements that apply to the organization;	part of the management	177

					I		
					is to be done, and not		
					why it has to be done		
183	2	G55	4.19 (e)	(e) A description of the responsibilities, accountabilities, levels of authority and interactions of those managing, performing and assessing work including the of 'when, how and by whom' decisions are to be made;	Merge old 4.19 (f) in to old 4.19 (e)		177
184	1	G56	4.19 (f)	A description of 'when, how and by whom' decisions are to be made;	Merged in to old 4.19 (e)		177
185	1	G57	4.19 (g)	(g) A description of the organizational work flow processes, with supporting information that explains how work is to be planned, performed, verified, recorded and assessed and how safety, quality and security are to be assured.	It is not necessary to describe the how. Is too detailed. Move to guidance level.		177
186	?	FIN40	p. 14, para 4.19 (g)	A description of the organizational processes, with supporting information that explains how work is to be planned, performed, verified, recorded and assessed and how safety, quality and security are to be assured."	This is good requirement because the integration of safety and security in the management system is essential and this is a good publication to mention it.		177
187	2	AUS32	4.19 (g)	Add two additional clauses after (g). The first:  "A description of how the system is reviewed to ensure that there is continued alignment between the management system requirements and how work is undertaken (to avoid unexpected and unassessed organizational drift)."	There is a need to ensure that a management system is kept relevant and not simply a paper system. Work practices invariably vary (drift) over time as often subtle changes are applied in the workplace. Experience shows that risks associated with these changes are often not		177

	77
operations tend to move closer or impinge on safety margins (Texas City, Challenger are examples). This clause is intended to avoid this.  188 2 AUS33 4.19(g) The second:  The need to learn from	77
closer or impinge on safety margins (Texas City, Challenger are examples). This clause is intended to avoid this.  188 2 AUS33 4.19(g) The second:  The need to learn from	77
safety margins (Texas City, Challenger are examples). This clause is intended to avoid this.  188 2 AUS33 4.19(g) The second:  The need to learn from	77
City, Challenger are examples). This clause is intended to avoid this.  188 2 AUS33 4.19(g) The second:  The need to learn from	77
examples). This clause is intended to avoid this.  188	77
is intended to avoid this.  188 2 AUS33 4.19(g) The second:  The need to learn from 17	77
188 2 AUS33 4.19(g) The second: The need to learn from 17	77
	77
"A description of how operational experience, operational experience	
including any deviations from expected practise is not explicitly stated in	
tice and outcomes, is used to improve operative the list of minimum	
tional safety. Learning shall be gained from requirements for the	
positive as well as negative deviations." management system.	
Accidents rarely occur	
without previous, pre-	
cursor incidents and	
occurrences, many of	
which still have a posi-	
tive outcome. This	
proposed clause re-	
quires consideration of	
deviations and encour-	
ages understanding why	
a deviation has oc-	
curred. It helps to build	
resilience for safe oper-	
ation. Note 4.43 is a	
similar requirement.	77
	177
tory body, the TSO, the public, other interested parties and with external or parent organi-	
zations, including interactions with the parent	
organization, if any, and interactions with the	
regulatory body, as applicable.	
	Documents

	recorded and shall be subject to the same level	ing merge 4.22 in to	Changes to doc-	and records
	of approval as the documents themselves. The	4.21.	uments shall be	have different
	Records shall be controlled readable, com-		reviewed, <del>and</del>	characters.
	plete, identifiable and easily retrievable.		recorded and	
	Where necessary, records shall be marked	There are safety signifi-	shall be subject to	
	unambiguously for identification. The identi-	cant areas and activities	the same level of	
	fication code shall contain reference to the	where it is necessary to	approval as the	
	state of the revision of the individual docu-	mark each document	documents them-	
	ment.	unambiguously	selves. <del>The Rec</del> -	
			<del>ords shall be</del>	
			<del>controlled reada</del>	
			ble, complete,	
			identifiable and	
			easily retrievable.	
			Where necessary,	
			records shall be	
			marked unam-	
			biguously for	
			identification.	
			The identification	
			<del>code shall con-</del>	
			tain reference to	
			the state of the	
			revision of the	
			individual docu-	
			ment.	

191	1	G60	4.22	Records shall be specified in the management system, and shall be controlled. All records shall be readable, complete, identifiable and easily retrievable.	For a better understanding merge 4.22 in to 4.21.		2 Group suggested to remove yellow part  Records shall be specified in the management system, and shall be controlled. All records shall be readable, complete, identifiable and easily retrievable and and, where necessary, records be marked unambiguously for		Information about revision of the individual document should be in the guidance  Recommendation
192	2	FIN42	p. 15 para 4.22	The processes for producing the records shall be described. Records shall be specified in the management system, and shall be controlled. All records shall be readable, complete, identifiable and easily retrievable.	Addition see also next comment		identification.	Rejected Addition should be kept in the guidance	
193	2	FIN43	p. 15, Para- graphs 4.22 and 4.23	Please consider to extend the main requirement to cover also records.	Para 4.22 and 4.23 address records but the main requirement is about documentation (not mentioning records at all).  Or reformulate and shift to a better place			Rejected	
194	2	FIN44	p. 15 Req. 10	Senior management shall determine and provide shall ensure the availability of, the competences and resources necessary to carry out	reformulation, clarification	Accept- ed			

		1	,	<u>,                                      </u>			<b>.</b>		
				the activities of the organization to ensure					
				safety so that safety is continuously improved					
				and not compromised.					
195	2	FIN45	p. 15	Senior management shall make arrangements	clarification			Rejected	See 196
			para 4.24	to ensure that the organization maintains ac-					
				cess to the full range of competences and re-					
				sources necessary to conduct its activities and					
				to discharge its responsibilities for ensuring					
				safety at each stage in the lifetime of the facil-					
				ity or activity.					
196	3	F34	4.24	Senior management shall make arrangements	For consistency with	Accept-			
					4.25.	ed			
					Clarification to stress				
					that in(house resources				
					are important even if				
				for ensuring safety at each stage in the lifetime	contracted resources				
				of the facility or activity.	may be needed to a				
				or the inematy or their ray.	various extent				
197	2	FIN46	p. 15	4.25 Senior management shall determine	clarification		Senior manage-		
	_		para 4.25	which competences and resources it has to			ment shall deter-		
			1	retain or to develop internally, and which			mine which com-		
				competences and resources may be obtained			petences and		
				externally to maintain safe operations.			resources it has to		
				enternany to manitain sure operations.			retain or to de-		
							velop internally,		
							and which com-		
							petences and		
							resources may be		
							obtained exter-		
							nally to maintain		
							safe operations		
							ensure safety		
198	2	AUS34	4.26	Replace "training is" by "training and retrain-	Training is followed by		<u> </u>	Rejected	Is already
1,0	_	.10001	20	ing are" after training.	retraining. In order to			210,00104	covered in the
				<u></u>	increase the effective-				req.:and
					ness of training, 're-				sustain the
					training' is essential.				required lev-
					training is essential.				required iev-

									els of competence.
199	2	FIN47	p. 15 – 16 para 4.27	Competences to be maintained in-house by the organization shall include  competences for leadership competencies at all management levels of the organization and competence for developing and sustaining a safety culture, and expertise to understand and maintain the design and operation for ensure safety of the facility or activity.  Senior management shall ensure:	A separate requirement from this on Change was done to make the requirement applicable for a larger variety of licensee		Competences to be maintained inhouse by the organization shall include competences for leadership competencies at all management levels of the organization and competence for developing and sustaining a strong safety culture, and expertise to understand and maintain the design and operation technical and organisational aspects to ensure safety related to the of the facility or activity to ensure safety.		
199a		Canada	4.27a	That individuals at all levels, including manager and workers, are competent to <u>safely and effectively</u> perform their assigned tasks and work;		Accept- ed			
200	3	F35	4.27		4.26 and 4.27 should be located together as both deal with internal resources.			Rejected	There is a clear distiction between the focuse of 4.26 and 4.27

201	2	F36	4.27	Competences to be maintained in-house by the organization shall include competences for leadership at all levels and for developing and sustaining a safety culture, and expertise to understand and maintain the design and operation for safety of the facility or activity.	Leadership and safety culture are already addressed in other requirements (3.2 (g), requirement 3 for leadership; requirement 14for safety culture) so no need to replicate them again.			Rejected	There is a clear distiction between the focuse of 4.26 and 4.27. Leadership and SC should remain.
202	3	F37	4.27		Wording "design and operation for safety" is unusual Wording to be checked by Technical Editors	Accept- ed			Dealth in 199
203	2	AUS35	4.28	Replace "shall be trained in relevant requirements" by "shall be trained and retrained in relevant requirements".	As above		Was incorporated in the second sentence.  Such training shall ensure that an individuals is knowledgable about the relevance and importance		
204	2	FIN48	p. 16 para 4.29	The information and knowledge of the organization shall be managed as a resource that includes supporting safety and promote a strong safety culture	Clarification	Accept- ed			
205	3	F38	4.29	The information and knowledge of the organization shall be managed as a resource that includes supporting safety and promote a strong safety culture.	Superfluous (and unclear)	Accept- ed			
206	2	E15	para 4.29 Page 16	Senior management shall ensure that exper- tise in human factors and organizational fac- tors is applied as part of the development of	The former deleted 4.29 text (italic) was dedicated to HF and organisa-				Group decision is to include re-

				leadership and management for safety, and of process and plant safety requirements.  The information and knowledge of the organization shall be managed as a resource that includes supporting safety and promote a strong safety culture.	tional factors to high-light these important skills.  The new sentence is not easy readable and the sense is not clear. May be something is missed We propose to return to the former text. Should be discussed in the WG.			quirement for HOF competencies in the requirement 10 bold section  4. Needs to discussed: Proposal does not fit on 4.29, however we recognize the importance to have HOF competencies: Where? Consideration that small licensees could have HOF in-house
207	3	AUS36	4.29	Replace "promote" by "promoting".	Grammar		Rejected	See204
208	1	G61	Require- quire- ment 11	Requirement 11: Management of processes and activities Processes and activities shall be developed and managed at all levels of authority to achieve the organization's safety goals. Each existing or new process and the interactions between processes shall be developed and managed to ensure requirements are met without compromising safety.	4.31 and 4.32 moved to requirement level. Is important for understanding.		Rejected	Addition of text too detailed for a general requirements.
209	2	FIN50	p. 16 R.11	Requirement 10: Management of-system pro-	New number Requirement 10	Req 11: Management of pro-		

				cesses and activities  Processes and activities shall be developed and effectively managed to ensure safety to achieve the organization's safety goals.	reformulation of the requirement		cesses and activities  Processes and activities shall be developed and effectively managed to ensure safety to achieve the organization's safety goals safely	
210	1	G62	4.30	The management of processes and activities shall ensure that there are measures in place for:	The order of all sup points has to be changed. (PDCA)  1. Develop a process including all possible interactions.  2. Implementing the process and us the process in the daily work.  3. Check the process if it fits well or any lessons have to be learned.  4. Review the process in necessary to implement lessons learned.	Accept- ed		

Requirement 11:

4.30 - 4.35:

Comment 211 – 216: Removal of the Process Owner (function) compared to GS-R-3 5.6 leads to unclarity to clearly understand the distinction of 4.30 to 4.35.

Two options:

•	Rring	hack	the	roles	according t	$\sim$	GS.	P	-3
_	Ding	Ouck	tHC	10103	according t	U	$\sigma$	1	$\mathcal{I}$

- Rewrite the requirements 4.30 to 4.35 focusing the topics, e.g. incorporating 4.30 b with 4.32... Accepted by the group
- The management of processes and activities shall ensure that there are measures in place for :
- (a) Developing and documenting the process and maintaining the necessary supporting documentation; ensuring that process documentation is consistent with any existing documents;

(a)(b) Ensuring that there is effective interaction between interfacing processes;

- (b) Ensuring that process documentation is consistent with any existing documents;
- (c) Ensuring that the records required to demonstrate that the process results have been achieved are specified in the process documentation;
  - (d) Monitoring and reporting on performance of the process;
  - (e) Ensuring that the process, including any subsequent changes to it, is aligned with the goals, strategies, plans and objectives of the organization.
- (f) Bringing about improvements in the process;

L								
	211	3	F39	4.30		For consistency with	Rejected	Content of
					shall ensure that there are measures in place for	wording of 4.38		Management
					The management system shall include ar-			System is
					rangements for:			done in THE
								MANAGE-
								MENT SYS-
								TEM.
	212	2	G63	4.30 (a)	Developing and documenting the process and	For a better understand-	Rejected	
					maintaining including the necessary support-	ing merge 4.30 (b) in to		
					ing documentation and interaction between	4.30 (a).	com-	
					interfacing processes		bined	
							was a	
							and c.	

		1	1			1		
							see	
							above	
213	2	G64	4.30 (e)		Completeness		Rejected,	
				performance of the process and process re-	1		because	
				sults.			it is al-	
							ready	
							ad-	
							dressed	
							in c.	
214	1	G65	4.31	Each process shall be developed and managed	Moved to requirement		Rejected	
217	1	003	7.51	to ensure requirements are met without com-	level.		See gen-	
				promising safety.	icvei.		eral	
				promising sarcty.			comment	
							208	
							208	
215	1	G66	4.32	The sequencing of a process and the interac-	First sentence moved to		Rejected	
213	1	000	4.32	tions between processes shall be specified so	requirement level.		See gen-	
				that safety is not compromised. Particular	requirement level.		eral	
				consideration shall be given to interactions				
				between processes within the organization and			comment 208	
				interactions with processes conducted by ex-			208	
				<u> </u>				
216	1	G67	4.33	ternal service providers.  New processes or changes to existing process-	Con he deleted Is next		Daisatad	
210	1	G67	4.33		Can be deleted. Is part		Rejected	
				es shall be designed, verified, approved and	of the requirement.		Rejected	
				implemented so that safety is not compro-	Requirement is for ex-		See gen-	
				mised.	isting and new process-		eral	
					es.		comment	
217	2	E16	D '	Francis	A 11 C		 208	
217	3	E16	Requi-	Footnote:	Add a footnote at the		Rejected;	
			rement	services that may influence safety include	end of the requirement		Should	
			12, page	designing, purchasing, fabricating, handling,	to clarify:		be cap-	
			17	shipping, storing, cleaning, erecting, in-	Clarification of "ser-		tured in	
				stalling, inspecting, testing, operating, main-	vices that may influence		the guid-	
				taining, repairing, refuelling, and modifying	safety" + link with cur-		ance in	
				items or products that may influence safety."	rent nuclear QA guid-		more	
					ance		detail	
218	2	G69	4.36	"The organization shall retain responsibility	More detailed guidance	Accept-	Group	

				for safety when contracting any processes and/or when receiving any item, product or service in the supply chain [38]."	on supply chain management is provided in TECDOC-919. Please insert a reference to this publication. With respect to this proposal, see also the IAEA resolution table of SSC comments (June 2015), Canadian comment No. 52 on Req. 12. This comment has been accepted but not implemented.	ed		decision rejected to in- clude TECDO C in DS	
219	3	E17	Para 4.37, footnote 10 Page 17	The organization shall have a clear understanding and knowledge of the product or service being supplied.  Footnote 10 The capability of the organization to have a clear understanding and knowledge of the product or service to be supplied is sometimes termed an 'informed customer' (or 'intelligent customer' or 'knowledgeable customer') capability.	Clear understanding is not efficient. Knowledge should be also available.  Harmonization with footnote 10.	Accept- ed			
220	2	J15	4.38/1 (h)	4.38 The management system shall include arrangements using a graded approach for:  (h) Periodic assessment of the management system of suppliers and of their performance using a graded approach;	All elements of para 4.38 should be performed in accordance with graded approach.		4.38 The management system shall include arrangements using a graded approach for: (h) Periodic assessment of the management system of suppliers and of their performance		

	1			T	T		1	
						using a graded		
						<del>approach</del> ;		
						Graded approach		
						is already men-		
						tioned in Req. 8		
221	2	G70	4.38 (i)	"Verification that items, products and services	Wrong reference is		Remove	
				supplied meet the organization's specifica-	cited in this paragraph.		the refer-	
				tions and are authentic. [35] [37]."	The management of		ence to	
					counterfeit, fraudulent		tecdoc	
					and suspect items is ad-			
					dressed in more detail in			
					TECDOC-1169.			
					With respect to this			
					proposal, see also the			
					IAEA resolution table			
					of SSC comments (June			
					2015), Canadian com-			
					ment No. 50 on Para			
					4.38 (h). This comment			
					has been accepted but			
					incorrectly implement-			
222		E40	4.20		ed.	T .:		
222	2	F40	4.38		Those requirements are	Two options		
					appropriate for NPP	1. Use French		
					operators and other	propsosal and		
					"big" licensees. For	improve with e:		
					"small" licenses, it is	(a) Qualifi-		
					unlikely such require-	cation and Selec-		
					ment will be fully com-	tion, taking ac-		
					plied with	count of their		
						technical ca-		
					May be it could be	pabilities and		
					summarized to:	management		
					(a) Selection of ven-	system (a,b)		
					dors/suppliers/contra			
					ctors, taking account	(b) Specifi-		
					of their technical ca-	cation of contrac-		

	pabilities and man-	tual require-
	agement system	ments, including
	(b) Specification of	safety require-
	contractual require-	ments (e)
	ments, including	
	safety requirements	(c)Verification
	(c) Verification that	that items, prod-
	items, products and	ucts and services
	services supplied	supplied meet the
	meet the organiza-	organization's
	tion's specifications.	specifications.)
	(d) When relevant,	(i)
	information or train-	
	ing to supplier's	(d)When rele-
	staff.	vant, providing
		information or
		training to sup-
		plier's staff.(f)
		(e) Provisions for
		providing
		oversight over
		the supply
		chain (d, g.c)
		Agreed by the
		group  2 <sup>nd</sup> option
		Casand antique
		Second option:
		One single re-
		quirement
		The management
		system shall in-
		clude arrange-
		ment for the
		Qualification,
		selection, evalua-
		tion, procurement

							and oversight of the supply chain.  Details for 4.38		
							a) to i)must be contained in the		
223	2	F41	4.38		Several bullets are dealing with the management system of the provider. It would be useful to group them together (or even make it only one but of higher level)		guidance. See 222		
224	3	FIN56	p.18 R 13	Requirement 1314: Measurement, assessment and improvement of the management system  The effectiveness of the management system shall be measured, assessed and improved so as to enhance safety performance systematically.	New numbering (14)		A new section has been created for Measurement Assessment and Improvement. See 225		
225	2	G68	Require- quire- ment 13	Measurement, assessment and improvement of the management system The effectiveness of the management system shall be verified, validated, measured, assessed and improved on the basis of lessons learned so as to enhance safety performance.	Better understanding and clear structure.	X	6.11 The effectiveness of the management system shall be monitored and measured to confirm the ability of the organization to achieve the results intended and to identify opportunities for its improvement.		
226	3	F42	Requirement 13	MEASUREMENT, ASSESSMENT AND IMPROVEMENT OF THE MANAGEMENT SYSTEM	Measurement is one way of assessment			X	GSR3 included measurement as part

				Requirement -13: Measurement, assessment and improvement of the management system. The effectiveness of the management system shall be measured, assessed and improved so					of guidance and identifies them differ- ently.
227	1	G71	4.40	as to enhance safety related performance.  The effectiveness of the management system shall be monitored and measured, to confirm the ability of the organization to achieve the results intended, to share feedback on and to learn from successes and strengths and weaknesses, and to identify opportunities for its improvement.	It is impossible to find problems in a management system if the monitoring is used to confirm the intended results. Everything will be good.  Better is to keep the suggested monitoring. The how can be move to guidance level.	X	6.11 The effectiveness of the management system shall be monitored and measured to confirm the ability of the organization to achieve the results intended and to identify opportunities for its improvement.	X	Organization use many different measurement and monitor- ing methods to assure the effectiveness of their sys- tems. These are not neces- sarily part of the regulators oversight.
228	2	FIN57	p. 18 para 4.40	The effectiveness of the management system shall be monitored and measured to confirm the ability of the organization to achieve the results intended, to share feedback on and to learn from successes and strengths and weaknesses, and to identify opportunities for its improvement.	clarification, to be bal- anced (the removed text could be used in the guide)	yes			Ü
229	2	F43	4.40	The effectiveness of the management system shall be monitored and measured to confirm the ability of the organization to achieve the results intended	Superfluous (see previous comment)			х	GSR3 included measurement as part of guidance and identifies them differently.
230	2	G72	4.41	Performance indicators shall be developed and used in order to assess the effectiveness of the management system, and to confirm the suitability of processes or activities for achieving	All used performance indicators will be green if only used to confirm the intended outcome. It	X	Performance indicators have been moved to be included in guid-		·

				the intended outcomes. Trends in performance	is absolutely enough to		ance	
				indicators shall be analysed and evaluated at	request the existents of			
				regular intervals.	performance indicators.			
231	2	F44	4.41	Performance indicators shall, where practica-	Performance indicators	X	Performance	
				ble, be developed and used in order to measure	may not be always rele-		indicators have	
				the effectiveness of the management system	vant		been moved to be	
							included in guid-	
							ance	
232	1	G73	4.42	All processes shall be periodically evaluated	Move to guidance level.	X	Performance	
				for their effectiveness and ability to ensure			indicators have	
				safety. Performance indicators should be used.			been moved to be	
				Assessments shall be made of radiation risks			included in guid-	
				arising from particular processes and activities			ance	
				and used to decide when significant revision				
				of the management system is required.				
233	3	E18	para 4.42	Performance indicators should be used.	Delete second sentence;	X	Performance	
			Page 19		same is written in the		indicators have	
			1 4.80 19		previous sentence.		been moved to be	
					previous sentence.		included in guid-	
							ance	
234	1	J16	4.40/0	(CD C ' 1' / 1 11 1 12)	A 11 1 1 1 1	X	Performance	
	-	010	4.42/2	"Performance indicators should be used."	All processes shall be		indicators have	
				should be modified as follows;	periodically evaluated		been moved to be	
				1) Performance indicators shall be included	for their effectiveness		included in guid-	
				as one of the evaluation element.	and ability to ensure		ance	
				or	safety, using perfor-		ance	
					mance indicators or			
				2) Performance indicators shall, where prac-	other equivalent index-			
				ticable, be developed and used in order to	es. Assessments shall be			
				measure the effectiveness of the manage-	made of radiation risks			
				ment system.	arising from particular			
					processes and activities			
					and used to decide when			
					significant revision of			
					the management system			
					is required.			
235	3	F45	4.42	Performance indicators should be used.	Duplicates 4.41	X	Performance	
							indicators have	

236	3	F46	4.42	Assessments shall be made of radiation risks arising from particular processes and activities and used to decide when significant revision of the management system is required.	Unclear. Superfluous considering the first part of 4.42	X	been moved to be included in guidance  Performance indicators have been moved to be included in guidance		
237	3	G74	4.43	The causes of non-conformances of processes, events and safety issues that arise shall be determined and the potential consequences shall be evaluated, managed and mitigated. Corrective actions for eliminating the causes of non-conformances and preventative actions to avoid the recurrence of the same or similar safety issues shall be determined and shall be taken in a timely manner. The status and effectiveness of all corrective and preventive actions taken shall be monitored and shall be reported to management at an appropriate level in the organization.	Clarification.	yes			
238	2	J17	4.43/1-3	"The causes of non-conformances, events and safety issues that arise shall be determined and the potential consequences shall be evaluated, and shall be managed and mitigated the problems."	Logical clarification  After the "cause" is identified and its consequence is evaluated, some measures will be taken. In this case, some measures is management and mitigation of deficiencies generated by "cause".			Х	
239	2	E19	para 4.43 Page 19	Corrective actions for eliminating the causes of non-conformances, <u>root causes of events</u> and preventative actions	Add to the second sentence; For continuity - in the beginning of that sentence events are		Will be incorporated in guidance	X	

					mentioned as well.				
240	2	AUS37	4.43	Proposed amendment:  "The causes of non-conformances, events and deviations from expected conduct and outcomes (positive as well as negative) shall be assessed and the potential consequences shall be evaluated, managed and mitigated. Improvements for eliminating the causes of nonconformances and preventative actions to avoid the recurrence of the same or similar safety issues shall be determined and shall be taken in a timely manner. The status and effectiveness of all improvement actions taken shall be monitored and shall be reported to management at an appropriate level in the organization."	Para 4.43 focuses on negative issues. Learning should come from positive as well as negative issues. The proposed amendment reflects a more resilient approach which learns from positive and negative outcomes.	X	6.13 Organizations should learn from success and strengths in order to develop their continuous improvement.		
241	2	F47	4.44	Self assessment of the management system for safety shall be performed by managers and by individuals at all levels in the organization Managers, and other individuals when relevant, shall carry out self-assessment on the performance of work for which they are responsible with the following purposes	It seems very dubious that any individual in the organization will perform a self-assessment. Proposition to clarify that it falls under the responsibility of the managers and to specify the scope of the self-assessment.		6.17 Senior management shall conduct a review of the management system at planned intervals to confirm its suitability and effectiveness and its ability to enable the objectives of the organization to be accomplished, with account taken of new requirements and changes in the organization. This review and	X	Self- assessment guides are available in all areas of management and safety culture.  The self- assessment of leadership will be devel- oped.

242	1	G75	4.44 (a)	to identify and to learn from successes and	To detailed move to		subsequent improvements shall cover all significant sources of information on safety performance.  See 241	
242	1	0/3	4.44 (a)	strengths, and to correct weaknesses that hin- der the achievement of the organization's safe delivery of objectives as part of continuous improvement.	guidance level.		Sec 241	
243	2	AUS38	4.44(a)	Proposed amendment:  "(a) to learn from successes and strengths, in order to identify opportunities for improvement and to correct weaknesses that hinder the achievement of the organization's safe delivery of objectives as part of continuous improvement."	This proposal places more emphasis on continuous improvement rather than limiting it to the correction of weaknesses. The objective it to keep improving safety (robustness) even when there is no apparent weakness.		See 241	
244	1	G77	4.44 (b)	to confirm that the management system is delivering to the required standard for safety;	To detailed move to guidance level.	х	6.12 All processes shall be periodically evaluated for their effectiveness and ability to ensure safety.	
245	1	G78	4.44 (c)	to enhance leadership and safety culture and to ensure the effectiveness of processes and activities;	To detailed move to guidance level.	X	Moved to Requ 15	
246	2	F48	4.44(c)	(c) to enhance leadership and safety culture and to ensure the effectiveness of processes and activities;	Self-assessment of the management system is not directed at leadership and safety culture.	X	6.12 All processes shall be periodically evaluated for their	

247	3	G79 J18	4.44 (d) 4.44 (d)	to participate in the sharing of experience with the nuclear industry.  (d) to participate in the sharing of experience with the nuclear industry appropriate interested parties.	Self-assessment of practices may help assess leadership and safety culture  To detailed move to guidance level.  Better wording.  Not limiting the nuclear industry.	Х	effectiveness and ability to ensure safety.  Moved to guidance See247	
249	2	F49	4.44 (d)	(d) to participate in the sharing of experience with the nuclear industry.	It is not the purpose of self-assessments Furthermore, how could it be relevant for a dentist		See 247	
250	1	G80	4.45	Independent assessments (including audits) of the management systems, shall be conducted regularly by senior management by an independent external organization to evaluate its effectiveness, and identify opportunities for improvement. Independent assessments of the management system shall critically evaluate the following:	Important clarification. An entity of the same organisation or an individual with in the organisation is never independent. No further details are needed.	X	6.15 Independent assessments (including audits) of the management system shall be conducted regularly by an independent external organisation to evaluate its effectiveness, and identify opportunities for improvement.	
251	2	FIN58	p. 19 para 4.45	Independent assessments (including audits) of the management system, shall be conducted regularly by senior management to evaluate its effectiveness, and identify opportunities for improvement. Independent assessments of the management system shall critically evaluate the following:	Need to be clarified, not clear what is required	Х	See 250	

252	2	FIN49	p.19 para 4.45	Independent assessments (including audits) of the management system, shall be conducted regularly by senior management to evaluate its effectiveness, and identify opportunities for improvement. Independent assessments of the management system shall critically evaluate the following	Senior management shall ensure that these are done regularly (nominate a group of people etc.)	Х	See 250	
253	2	AUS39	4.45	Replace existing 4.45 by:  "Senior management shall ensure that independent assessments (including audits) of the management system are conducted regularly. Senior management shall evaluate its effectiveness, and identify opportunities for improvement. Independent assessments of the management system shall critically evaluate the following:"	The full intent of this clause is not entirely clear. It is arguable that senior management is independent; however, it is accepted that senior management needs to show leadership. This amendment is designed to strengthen the independence whilst retaining senior management involvement.	X	See 250	
254	2	J19	4.45/2	Independent assessments (including audits) of the management system, shall be conducted regularly on behalf of by senior management to evaluate its effectiveness, and identify opportunities for improvement. Independent assessments of the management system shall critically evaluate the following:	Retain the original sentence.  Senior management is required to evaluate the results of the independent assessment (para 4.46).  If the wording "on behalf of" is deleted, senior management will evaluate the independent assessment which is conducted by himself. This will be against the principle of evaluation.	X	See 250	
255	1	J20	4.45/3	Add one sentence between two sentences;.	Added sentence is es-	X	See 250	

				4.45 Independent assessments (including audits) of the management system for safety, shall be conducted regularly on behalf of senior management to evaluate its effectiveness, and identify opportunities for improvement.  Persons conducting independent assessments shall not assess their own work. Independent assessments of the management system shall critically evaluate the following:	sential element to perform independent assessment. This proposed sentence is coming from item 6.5 of GS-R-3.				
256	2	F50	4.45 (c)	(e) Leadership performance and safety culture;	See previous comment It is not the purpose of self-assessments Fur- thermore, how could it be relevant for a den- tist	х	Moved to requirement 15		
257	2	FIN51	p. 16-17		This requirement and paras related should be compared with GS-R-3 and missing requirements should be added and consolidated as appropriate.				
258	2	FIN52	p. 20 para 4.50	The management system shall include evaluation and timely use of the following:	text should be clarified, should there be a process for operational experiences or is this more like benchmarking IMS with other organisations			X	Sub clauses a) b) and c) clarify the application Includes benchmarking and OE, wider sharing of operating experience, research and development, and other 'good prac-

								tice develop- ment' – de- tails to be in the guidance.
259	1	G81	4.45 (a)	The fulfilment of requirements, goals, strategies, plans and objectives;	To detailed move to guidance level.	X		
260	1	G82	4.45 (b)	Delivery of the required standards for safety, and the integration of safety requirements by the management system	To detailed move to guidance level.	X		
261	1	G83	4.45 (c)	Leadership performance and safety culture;	To detailed move to guidance level.	X		
262	1	G84	4.45 (d)	The adequacy of resources provided for individuals to be able to meet requirements, and to achieve goals and objectives in accordance with strategies and plans;	To detailed move to guidance level.	Х		
263	1	G85	NEW	The management shall evaluate the results of the self-assessments and the independent assessments. Any lessons learned and following significant changes shall be analyzed with regard to their implications for safety.	New moved from 4.15.	X	See 6.18	
264	1	G86	4.46	Senior management shall evaluate the results of the independent assessments and self-assessments of the management system, shall take any necessary actions, and shall record and communicate within the organization their consequent decisions and the reasons for them.	Is implemented in the paragraph above.	х		
265	2	G87	4.47	4.47 Plans for the conduct of <u>self-assessments</u> independent assessments and independent assessments of the management system shall be reviewed and adjusted to reflect concerns of management and problems with performance as well as opportunities for	Matter of order.	Х	See 6.18	

				improvement.				
266	2	FIN59	p. 21 para. 4.48	An organizational entity shall be established or an individual shall be appointed with the responsibility for conducting the responsibility of the independent assessments of the management system shall be allocated. This entity The organization entity or individual shall have sufficient authority to discharge these responsibilities and shall have direct access to senior management. Individuals conducting independent assessments of the management system shall not assess areas of responsibility of their own line management.	In most of the organizations a common practice is that independent assessments are coordinated by an organization entity or individual. There is no reason to require an organization entity to be established or an individual to conduct the independent assessments.	X	6.16 The responsibility for conducting independent assessments of the management system shall be allocated. The organization entity or individual shall have sufficient authority to discharge these responsibilities and shall have direct access to senior management. Individuals conducting independent assessments of the management system shall not assess areas of responsibility of their own line management.	
267	1	F51	4.48		Applicability for small organizations?	X	The Group 2 of the working group piloted a reviewed of 'meaningfulness' and applicability. This was also	

							sent to the rest of the group for review.  Also it has been agreed that an annex or a techdoc will be developed to explore the aspect of grading and application in different types of organization.		
268	1	G88	4.49 (a)	(a) Results delivered and objectives achieved by the organization by means of its processes and activities;	This is too detailed. Move to guidance level.	Х	Moved to guidance		
269	1	G89	4.49 (b)	(b) Non-conformances and the progress and effectiveness of corrective actions and preventive measures;	This is too detailed. Move to guidance level.			X	GSR 3 included non- conformances.
270	3	E20	para 4.49 (b), Page 20	<u>Safety issues, events</u> and non-conformances and the progress and effectiveness of correc- tive <del>actions</del> and preventive <del>measures;</del> <u>actions</u>	Add to the beginning of sentence; In the context of previous paragraphs. For harmonization.		Moved to guidance	X	
271	1	G90	4.49 (c)	(c) Operating experience, including lessons and good practices from other organizations;	This is too detailed.  Move to guidance level.	Х			
272	1	G91	4.49 (d)	(d) Opportunities for improvement.	This is too detailed.  Move to guidance level.	X			
273	1	G92	4.50	4.50 The management system shall include evaluation and timely use of the following:	The idea is moved to the requirement level.			X	See 275
274	1	G93	4.50 (a)	(a) Lessons from experience gained and events occurring, both within the organization and outside the organization, and from the causes of events;	This is too detailed.  Move to guidance level.			х	See275

275	2	F52	4.50	The management system shall include evaluation and timely use of the following:  (a) Lessons from experience gained and events occurring, both within the organization and outside the organization, and from the causes of events;  (b) Technical advances and research and development;  (c) Methods for identifying good practices.	4.50 may be better located in the section "The management system", for example after 4.17	X	6.19 The management system shall include evaluation and timely use of the following:  (a) Lessons from experience gained and events occurring, both within the organization and outside the organization, and from the causes of events;  (b) Technical advances and research and development;  (c) Methods for identifying good practices.	
276	3	AUS40	SAFETY CUL- TURE	"5. SAFETY CULTURE"	Correct numbering.	Х	All titles and numbering will be corrected onn agreement with the order and text.	
277	2	FIN53	p.21	4. SAFETY CULTURE Requirement 6: Strong safety culture  Strong safety culture shall be established and maintained in the organization.  All individuals in the organization, from senior management downwards, shall promote a strong safety culture.	The whole chapter should be moved after the chapter on Leader- ship and Management for safety (and before the chapter on Man- agement System)	x	See new section drafted by the working group.  All text and comments were reviewed and new section re-	

	Also some reformula-	drafted.	
5.1. Attitudes and behaviours that contribute to a strong safety culture shall be defined and developed through leadership and use of the management system.	ting		
5.2. All individuals in the organization shall contribute to fostering and supporting a strong safety culture.			
5.3. Managers and leaders shall advocate and support the following:			
(a) A collective commitment to safety by teams and individuals;			
(b) Acceptance by individuals of personal accountability for attitudes and behaviour with regard to safety;			
(c) A common understanding of safety and safety culture;			
(d) A culture that encourages trust, collaboration and communication, and that values the reporting of issues relating to human and organizational factors;			
(e) Measures to encourage a questioning and learning attitude at all levels in the organization and to discourage complacency with regard to safety;			
(f) The reporting of any deficiencies in structures, systems and components to avoid degradation of safety;			
(g) The timely acknowledgement and			

				feedback of information on problems identified and suggestions made;  (h) The means by which the organization seeks to enhance safety and safety culture;  (i) Responsibility and accountability of organizations and of managers at all levels for safety;  (j) A common understanding of the key elements of safety and safety culture within the organization;  (k) An awareness of radiation risks and hazards relating to the work and to the work environment, and an understanding of their significance for safety;  (l) Risk based and conservative decision making in all activities.				
278	2	F53	Requirement 14	Option 1 Requirement14: Fostering and continuous improvingement of safety culture  Option 2: keep current title but delete requirement 15, 5.5 to 5.7 and create a requirement 5.5  5.5 The safety culture of the organization shall be regularly assessed, using independent assessment when necessary, so that safety culture is improved and inadequate behaviors/practices/processes are corrected as necessary	Continuous improvement is addressed in Requirement 15 Either change the title or delete requirement 15 and associated requirement.  Option 2 is favored.	X	See new section drafted by the working group.  All text and comments were reviewed and new section redrafted	
279	2	F54	Require- ment 14	Individuals in the organization, from senior management downwards, shall <u>demonstrate</u>		X	Term Foster is accepted	

280	1	F55	Requirement 14	and promote a strong safety culture  The leadership for safety and the management system shall be used to foster and support a strong safety culture.	ly showing (do what I do) safety culture is expected  Do not mix leadership and safety culture as leadership is for managers and safety culture for	х	See redrafted section.	
281	3	J21	5.1.	5.1. Attitudes and behaviours that contribute to a strong safety culture shall be defined and developed through leadership for safety and use of the management system.	everybody.  Editorial.  Consistency with requirement 14.	X	See new section drafted by the working group.  All text and comments were reviewed and new section redrafted	
282	2	F56	5.1	Option 1 Individuals in the organization, from senior management downwards, shall promote a strong safety culture. The leadership for safety and the management system shall be used to foster and support a strong safety culture.  Option 2 Attitudes and behaviours that contribute to a strong safety culture shall be defined and developed through leadership and use of in the management system and advocated by managers, including through their own practices and leadership.	Clarification. Avoid mixing safety culture and leadership. Suggestion to stop after 'management system' as para 5.3 deals specifically with managers.		See new section drafted by the working group.  All text and comments were reviewed and new section redrafted	
283	2	F57	5.3(a) (c) (j)	(a) A common understanding of key elements of safety and safety culture within the organization and a collective commitment to safety	Merge (a) and (c) and (j) : same idea		Will part of guidance See new section	

				by teams and individuals;		drafted by the	
				(c) A common understanding of safety and		working group.	
				safety culture; (j) A common understanding of the key ele-		All text and	
				ments of safety and safety culture within the		comments were	
				organization;		reviewed and	
				organization,		new section re-	
						drafted	
284	3	E22	Para 5.3	(c) A common understanding of safety and	Simplification	Will part of guid-	
			c and k,	safety culture and their key elements withtin		ance	
			page	the organisation;		See new section	
			21/22			drafted by the	
				(k) A common understanding of the key as-		working group.	
				pects elements of safety and safety culture			
				within the organization		All text and	
						comments were	
						reviewed and new section re-	
						drafted	
285	2	F58	5.3 (d), (f)	(d) A culture that encourages trust, collabora-	Merge (d) and (f): same	See new section	
	_	100	(0), (1)	tion and communication,, and that values the	idea (reporting issue and	drafted by the	
				reporting of issues relating to human and or-	managing them)	working group.	
				ganizational factors and of any deficiencies in			
				structures, systems and components to avoid		All text and	
				degradation of safety and that timely acknowl-		comments were	
				edges and acts on problems identified and		reviewed and	
				suggestions made;		new section re-	
				(f) The reporting of any deficiencies in struc-		drafted	
				tures, systems and components to avoid degra-			
				dation of safety;			
				(g) The timely acknowledgement and feed			
				back of information on problems identified and suggestions made;			
286	2	AUS41	5.3(e)	"Measures to encourage <u>understanding</u> , and a	It is important that all	See new section	
200	_	110011		questioning and learning attitude at all levels	aspects of an activity are	drafted by the	
				in the organization and to discourage compla-	fully understood. The	working group.	
				cency with regard to safety;"	amendment is designed		

			1		to atranathan this aim		All text and	I	
					to strengthen this aim				
							comments were		
							reviewed and		
							new section re-		
							drafted		
287	2	J22	5.3.(m)	(m) Risk informed based and conservative	Retain the original sen-	X	Will be part of		
				decision making in all activities.	tence.		guidance		
				C	The coverage of "right		See new section		
					The coverage of "risk-		drafted by the		
					<u>based</u> decision making"		working group.		
					is limiting. "Risk in-				
					formed decision mak-		All text and		
					ing" is more compre-		comments were		
					hensive in covering all		reviewed and		
					of the elements above.		new section re-		
							drafted		
288	2	F59	5.3 (1)	Risk based and conservative decision making	Not all topics can be	X	See new section		
	_			in all activities.	"risk based"		drafted by the		
							working group.		
							worming growp.		
							All text and		
							comments were		
							reviewed and		
							new section re-		
							drafted		
289	2	F60	5.4	Locate 5 A un der Beguinement 7	5.4 is not really directed		See new section		
289	2	L00	3.4	Locate 5.4 under Requirement 7	•	X			
				The management system shall include ar-	at safety culture. Man-		drafted by the		
				rangements to ensure the participation and	agers could be in the		working group.		
				visible presence of management at all level, in	field and have behavior		A 11 1		
				the activities of the organisation (including	and deliver messages		All text and		
				field activities). The management system shall	opposite to safety cul-		comments were		
				include arrangements to support teams and	ture		reviewed and		
				individuals in carrying out their tasks success-	5.4 would therefore be		new section re-		
				fully with regard to safety, with account taken	better located under		drafted		
				of interactions between human, technology	requirement 7, before				
				and the organization11.	4.9				

Page 22   Page 22   Page 22   Page 23   Page 24   The management system shall include arrangement at all levels in the organization and visible presence of interest to ensure the participation and visible presence of management at all levels in the organization. The management store the participation and visible presence of management at all levels in the presence of management at all levels in the activities of the organisation (including field and individual presence of management at all levels in the activities).    Page 22   Page 22   Page 23   Page 24   Page 25   Page 25   Page 25   Page 25   Page 25   Page 26   Page 26   Page 26   Page 26   Page 27		_			l	I				
agement at all levels in the organization. The management system shall include arrange-ments of ensure the participation and visible presence of management system shall included field activities).  291 3 FIN60 p. 22 Req 15 Senior management shall regularly commission independent assessments of leadership and safety culture shall be made periodically. leadership for safety and safety culture.  292 3 J23 Requisity commission independent assessments of, leadership for safety culture.  Senior management shall regularly commission independent assessments of, leadership for safety and safety culture.  293 ? F62 Requirement 15  Requirement 15  Requirement 15  Requirement 15  Requirement 15  Respirement 15  Requirement 15  Respirement 15  Respirement 15  Requirement 15  Respirement 15  Respire	290	2	E23	· ·	•	_	X			
munagement system shall include arrangement to ensure the participation and visible presence of management at all-evel, in the activitiee.)  291 3 FIN60 p. 22 Req 15 Senior management shall regularly commission independent assessments of leadership and safety culture. Assessment, continuous improvement and maintenance of leadership for safety and safety culture. Senior management shall regularly commission independent assessments of, leadership in safety culture. Senior management shall regularly commission independent assessments of, leadership for safety and safety culture.  292 7 F62 Requirement 15 Requirement					visible presence in the field activities of man-	managers of all levels.		working group.		
ments-to ensure the participation and visible presence of management at all level, in the activities of the organisation (including field activities).  291 3 FIN60 p. 22 Req Senior management shall regularly commission independent assessments of leadership and safety culture, and safety culture shall be made periodically. leadership and safety culture shall be made periodically. leadership and safety culture.  292 3 J23 Requirement 15 Requirement 15 Senior management shall regularly commission independent assessments of, leadership for safety and of safety culture.  293 ? F62 Requirement 15 Requirem					agement at all levels in the organization. The	With the new text this is				
presence of management at all level, in the activities of the organisation (including field activities).  291 3 FIN60 p. 22 Req 15 Senior management shall regularly commission independent assessments of leadership and safety culture, and shall provide for self-assessments of, leadership and safety culture.  292 3 J23 Requirement 15 Requirement 115 Senior management shall regularly commission independent assessments of, and shall provide for self-assessments of, leadership for safety and of safety culture.  293 ? F62 Requirement 15 Requirement 15 Senior management shall regularly commission assessment, continuous improvement and maintenance of leadership for safety and safety culture.  294 1 F61 Requirement 15 Requirement 15 is kept (see previous comment), reforment 15 and associate require.  295 IF62 Requirement 15 is kept (see previous comment), reforment 15 is paid associate require.  296 IF61 Requirement 15 is kept (see previous comment), reforment 15 is paid associate require.  297 IF61 Requirement 15 is kept (see previous comment), reforment 15 is paid associate require.  298 IF61 Requirement 15 is kept (see previous comment), reforment 15 is paid associate require.  299 IF62 Requirement 15 is kept (see previous comment), reforment 15 is paid associate require.  299 IF61 Requirement 15 is kept (see previous comment), reforment 15 is paid associate require.  299 IF61 Requirement 15 is kept (see previous comment), reforment 15 is kept					management system shall include arrange-	diluted. Proposal: Re-		All text and		
291   3   FIN60   P. 22 Req   15   Senior management shall regularly commission independent assessments of leadership and safety culture, and shall provide for self-assessments of leadership and safety culture.   Please rephrase   Please rephrase   Re-numbering makes this requirement 13.					ments to ensure the participation and visible	turn to the former text.		comments were		
291 3 FIN60 p. 22 Req 15 and safety culture, and shall provide for self-assessments of, leadership and safety culture shall be made periodically. leadership and safety culture.  292 3 J23 Requirement 15 Senior management shall regularly commission independent assessments of, leadership for safety, and of safety culture.  294 1 F61 Requirement 15 and assessment, continuous improvement and maintenance of leadership for safety culture.  295 1 F62 Requirement 15 and assessment, continuous improvement and maintenance of leadership for safety and safety culture.  296 1 F61 Requirement 15 and assessment of, assessment of, assessment of, safety and safety culture.  297 2 T61 T61 Requirement 15 and associate require-  298 1 F61 Requirement 15 If requirement 15 is kept (see previous commission assessment of, safety culture.  299 1 T61 T61 Requirement 15 is kept (see previous comment), refocus it on assessment of safety culture.  299 1 T61 T61 Requirement 15 is kept (see previous comment), refocus it on assessment of safety culture.  299 1 T61 T61 Requirement 15 is kept (see previous comment), refocus it on assessment of safety culture.  299 1 T61 T61 Requirement 15 is kept (see previous comment), refocus it on assessment of safety culture.  299 1 T61 T61 T61 T61 T61 T61 T61 T61 T61 T								reviewed and		
291   3   FIN60   p. 22 Req   15   Senior management shall regularly commission independent assessments of leadership and safety culture, and safety culture, shall be made periodically. leadership and safety culture. Senior management shall regularly commission independent assessments of, leadership for safety, and of safety culture. Senior management shall regularly commission independent assessments of, leadership for safety, and of safety culture. Senior management shall regularly commission independent assessments of, leadership for safety and safety culture. Senior management shall regularly commission assessment, and when needed independent assessment, and when needed independent assessment of safety culture. Senior management shall regularly commission assessment, and when needed independent assessment of safety culture. If requirement 15 is kept (see previous comment), refocus it on assessment of safety culture. This section of DS456 is only on safety culture.										
292   3   123   Requirement   15   Senior management shall regularly commission assessment, and when needed independent assessment of leadership for safety culture.					,					
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Seesing the safety culture   Seesing the commission independent assessments of, and shall provide for self-assessments of, leadership for safety and "safety culture"   Senior management shall regularly commission after years of safety culture.	202	2	122				T/OC			
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and associate require- ture, not assessment of leadership associate require-	47 <del>4</del>	1	1.01	-					Λ	
associate require- only on safety culture culture.					l					
require-					tare, not assessment of featership					1
										- 32002 01
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295	3	FIN61	p. 22 para 5.6	Senior management shall ensure that the independent assessment of leadership and safety culture is conducted including experts in the sciences of applying leadership. S and safety culture independent assessments methods shall be used to inform the basis of continuous improvement of safety culture	Consider to simplify, this text could be used in guidance document	X	6.111 Senior management shall ensure that the independent assessment of leadership for safety and safety culture is conducted to inform the continuous improvement of safety culture.	
296	2	G94	5.4 <u>2</u>	Text unchanged –new Order (old 5.4)  All individuals in the organization shall contribute to fostering and supporting a strong safety culture.  The management system shall include arrangements to ensure the participation and visible presence of management at all level, in the activities of the organisation (including field activities). The management system shall include arrangements to support teams and individuals in carrying out their tasks successfully with regard to safety, with account taken of interactions between human, technology and the organization	Move to 5.2 5.4 fits logically better before 5.2	X	See new safety culture text	
297	3	G95	5. <u>23</u>	Text unchanged –new Order (old 5.2)  All individuals in the organization shall contribute to fostering and supporting a strong safety culture.  Managers and leaders shall advocate and support the following:  (a) A collective commitment to safety by teams and individuals;  (b) Acceptance by individuals of personal	Change in numbering because of movement 5.4. to 5.2 5.2 move to 5.3	Х	All numbering and alignment of references etc will be carried out after final text approval.	

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				accountability for attitudes and behaviour with				
				regard to safety;				
				(c) A common understanding of safety and				
				safety culture;				
				(d) A culture that encourages trust, collabora-				
				tion and communication, and that values the				
				reporting of issues relating to human and or-				
				ganizational factors;				
				(e) Measures to encourage a questioning and				
				learning attitude at all levels in the organiza-				
				tion and to discourage complacency with re-				
				gard to safety;				
				(f) The reporting of any deficiencies in struc-				
				tures, systems and components to avoid deg-				
				radation of safety;				
				(g) The timely acknowledgement and feed-				
				back of information on problems identified				
				and suggestions made;				
				(h) The means by which the organization				
				seeks to enhance safety and safety culture;				
				(i) Responsibility and accountability of organ-				
				izations and of managers at all levels for safe				
				t <del>y;</del>				
				(j) A common understanding of the key ele-				
				ments of safety and safety culture within the				
				organization;				
				(k) An awareness of radiation risks and haz-				
				ards relating to the work and to the work envi-				
				ronment, and an understanding of their signif-				
				icance for safety;				
				(1) Risk based and conservative decision mak-				
				ing in all activities.				
298	3	G96	5. <del>-3</del> 4	New Order – old 5.3	Change because of	X	This was dis-	
				The management system shall include ar-	movement 5.4. to 5.2	Ī	cussed in the	
				rangements to ensure the participation and	5.3 move to 5.4		group and the	
				visible presence of management at all level, in			transfer of re-	
				the activities of the organisation (including			quirements into	
<u> </u>	l .			the detrition of the organisation (metading			1 4011 CITICS TITLE	

		T	1	Calda Marking The same			T T	
				field activities). The management system shall		guidance was		
				include arrangements to support teams and		identified and		
				individuals in carrying out their tasks success-		was taken into		
				fully with regard to safety, with account taken		account during		
				of interactions between human, technology		the working		
				and the organization		group editing		
				Managers and leaders shall advocate and sup-				
				port the following:				
299	2	G97	5. <del>34</del> (a)	A collective commitment to safety by teams	Starting bullet list with	See 298		
			_ ` ` ′	and individuals;	(j) fits logically better.			
				A common understanding of the key elements	Move (j) to a)			
				of safety and safety culture within the organi-	() 1 to			
				zation;				
300	3	G98	5. <del>3</del> 4 (b)	Acceptance by individuals of personal ac-	Deleted – covered by	See 298		
	C			countability for attitudes and behaviour with	3.2 (d) and replaced by	233 23 3		
				regard to safety;	old (a)			
				A collective commitment to safety by teams				
				and individuals;				
301	1	G99	5. <del>3</del> 4 (c)	A common understanding of safety and safety	Deleted - double to old	See 298		
301	1		J. 34 (C)	culture:	(j) (or new (a))	Sec 276		
				An environment that encourages trust, collab-	(j) (or new (a))			
				oration and communication, and that values	New text – on basis of			
				the reporting of any safety issue. This includes	old (d) - includes now			
				timely acknowledgment and feedback.	old (f) and old (g)			
					The right environment			
					is needed for improving			
					safety culture.			
302	1	G100	5. <del>3</del> 4 (d)	A culture that encourages trust, collaboration	Old (d) now under (c).	See 298		
				and communication, and that values the re-	Old (l) moved to (d)			
				porting of issues relating to human and organ-	with text changes.			
				izational factors;				
				Safety oriented decision making in all activi-	Decisions shall always			
				ties.	be safety oriented. Risk-			
					based implies a certain			
		1	1	·		1		
					risk is acceptable – but			

303	1	G101	5. <del>3</del> 4 (e)	Measures to encourage a questioning and learning attitude at all levels in the organization and to discourage complacency with regard to safety;	Deleted - covered by 3.5 (added " and learning" to 3.5)	See 298	
304	3	G102	5. <del>3</del> 4 (f)	The reporting of any deficiencies in structures, systems and components to avoid degradation of safety;	Deleted - covered by new (c) and 3.5	See 298	
305	3	G103	5. <del>3</del> 4 (g)	The timely acknowledgement and feedback of information on problems identified and suggestions made;	Deleted - included in new c)	See 298	
306	1	G104	5. <del>34</del> (h)	The means by which the organization seeks to enhance safety and safety culture;	Deleted - means for enhancing safety cov- ered by 4.35. Safety culture itself is the result of a good management. No direct influence by any mean possible.	See 298	
307	2	G105	5. <del>3</del> 4 (i)	Responsibility and accountability of organizations and of managers at all levels for safety;	Deleted - covered by 3.2 (d), 3.4 and 4.3 Not a specific saftey culture aspect – this is a general point und might be stated in the introduction.	See 298	
308	2	G106	5. <del>3</del> 4 (j)	A common understanding of the key elements of safety and safety culture within the organization;	Deleted - moved to a) Common understanding is necessary before any commitment can be made.	See 298	

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309	2	G107	5. <del>3</del> 4 (k)	An awareness of radiation risks and hazards	Deleted - aspects radia-	X	See 298		
				relating to the work and to the work environ-	tion risks and hazards				
				ment, and an understanding of their signifi-	should be covered by				
				cance for safety;	the general understand-				
					ing of the key elements				
					of safety (old (j) oder				
					new (a)).				
					Otherwise all aspects				
					for environment, people				
					etc. have to be listed –				
					which would be too				
					detailed for a require-				
					ment.				
310	1	G108	5. <del>3</del> 4 (1)	Risk based and conservative decision making	Deleted - moved to (d)	X			
			_ ( /	in all activities.	with changes.				
311	1	FIN54	p.22 para	The management system shall include ar-	to be moved into the	X	See 298		
			5.4	rangements to ensure the participation and	chapter on management				
				visible presence of management at all level, in	system				
				the activities of the organisation (including					
				field activities). The management system shall					
				include arrangements to support teams and					
				individuals in carrying out their tasks success-					
				fully with regard to safety, with account taken					
				of interactions between human, technology					
				and the organization11.					
312	1	G109	Require-	Requirement15: Assessment, continuous im-				X	Methods used
			quire-	provement and maintenance of leadership for	Delete whole Req 15				in assessment
			ment 15	safety and safety culture	-				of safety cul-
					The content is mainly				ture are very
				Senior management shall regularly commis-	covered by Req 13				different to
				sion independent assessments of, and shall	(4.44, 4.45, 4.46, 4.48) -				those used
				provide for self-assessments of, leadership and	3.4 and new 3.5 are also				traditionally
				safety culture.	relevant.				in assessment
									of manage-
					Integrate with Req 13.				ment systems
					Integrated organization-				eg audit
					al models like EFQM				methods are

					integrate all, assessment of leadership, management system and culture into one self-assessment. No added value in separating these.				not used in safety culture assessment.
313	3	J24	5.5	5.5. Senior management shall designate a team representing all organizational levels and functions in the organization, and with expertise in the assessment of leadership for safety and safety culture, to carry out a self-assessment to inform the basis of continuous improvement of safety culture.	Editorial. Consistency with requirement 15.			X	Simplified in line with requirement 13.
314	3	E24	Para 5.5 page 22	Senior managers management shall designate a team representing all organizational levels and functions in the organization, and with expertise in the assessment of leadership and safety culture, to carry out a self-assessment to inform the basis of continuous improvement of safety culture.	Meaning of sentence in Italic is not clear.			X	Simplified in line with requirement 13
315	3	E25	Para 5.6 page 22	Senior managers management shall ensure that the independent assessment of leadership and safety culture is conducted including experts in the sciences of applying leadership and safety culture independent assessments methods to inform the basis of continuous improvement of safety culture.	Meaning of sentence in Italic is not clear.	x	edited		
316	1	FIN55	p. 22	7. MEASUREMENT, ASSESSMENT AND IMPROVEMENT OF THE MANAGEMENT SYSTEM, LEADERSHIP FOR AND MANAGEMENT FOR SAFETY AND SAFETY CULTURE THE MANAGEMENT SYSTEM	Combine all the measurement, assessment and improvement requirements into same chapter Consider to shorten the title (Suggestion: MEASUREMENT, ASSESSMENT AND	x	See new section 6  – all comments taken into account in simplified text.		

					IMPD OVEMENT)			
217	1	E(2)		D 1 55 571	IMPROVEMENT)		g .: c	
317	1	F63	5.5 5.6 5.7	Replace 5.5 to 5.7 by 5.5 The safety culture of the organization shall be regularly assessed, using independent assessment when necessary, so that safety culture is improved and inadequate behaviors/practices/processes are corrected as necessary	Too detailed for a requirement		See new section 6  – all comments taken into account in simplified text.	
318	1	G110	5.5.	Senior management shall designate a team representing all organizational levels and functions in the organization, and with expertise in the assessment of leadership and safety culture, to carry out a self assessment to inform the basis of continuous improvement of safety culture.	Deleted - covered by 4.44, 4.48 and 3.4	x	See new section 6  – all comments taken into account in simplified text.	
319	1	G111	5.6.	Senior management shall ensure that the inde- pendent assessment of leadership and safety culture is conducted including experts in the sciences of applying leadership and safety culture independent assessments methods to inform the basis of continuous improvement of safety culture	Deleted - covered by 4.45 and 3.4 (share in- formation within the organization)	Х	See new section 6  – all comments taken into account in simplified text.	
320	3	J25	5.6.	5.6.Senior management shall ensure that the independent assessment of leadership for safety_and safety culture is conducted including experts in the sciences of applying leadership for safety and safety culture independent assessments methods to inform the basis of continuous improvement of safety culture.	Editorial. Consistency with requirement 15.	х	See new section 6  – all comments taken into account in simplified text.	
321	1	G112	5.7	The results of independent assessments and self-assessments of leadership and safety culture12 shall be communicated at all levels in the organization and shall be acted upon to enhance safety culture and to foster a learning attitude within the organization.	Deleted - covered by 4.46, 3.4 and new 3.5.	Х	See new section 6 - all comments taken into ac- count in simpli- fied text.	

322	3	J26	5.7.	5.7. The results of independent assessments and self-assessments of leadership for safety and safety culture shall be communicated at all levels in the organization and shall be acted upon to enhance safety culture and to foster a learning attitude within the organization.	Editorial. Consistency with requirement 15.	X	See new section 6  – all comments taken into account in simplified text.	
323	1	G113	Footnote 11	Human, technology, and organization (HTO) term is the same as the older terms Man, technology and organization (MTO) and the Individual, technology and organization (ITO).  General note:  We are aware that in the Draft Safety Guide DS472 "Organization, Management and Staffing of a Regulatory Body For Safety" (latest version dated 5 June 2015; see Paras 2.19, 4.30 and 4.59) the term 'Individual, technology and organization' (ITO) is used instead of 'Human, technology, and organization' (HTO).	Delete - not necessary Comment: If HTO is the valid term, as suggested in the footnote, the NUSSC Scientific Sec- retary should ensure that it is implemented into other Draft Safety Standards as well.Ensuring con- sistency between cur- rent IAEA Safety Standards with regard to the terminology used therein.	X	See new section 6  – all comments taken into account in simplified text.	
324	1	G114	Footnote 12	Assessment of leadership and safety culture is a form of assessment requiring a specific approach and perspective on how human and organizational factors such as values, attitudes and behaviour can affect safety. Assessments of leadership and safety culture and of human factors and organizational factors make use of particular methods such as surveys, interviews, focus groups, field observations and reviews of documents.	Delete - Too detailed for a requirement,	X	See new section 6  – all comments taken into account in simplified text.	
325	3	G115	Ref. [36]	"INTERNATIONAL ATOMIC ENERGY AGENCY, Tech Doc 1740 Use of a graded	Citation of the correct title of TECDOC-1740.	X		Tech docs not referenced –

		approach in the application of the manage-			stardards and
		ment system requirements for facilities and			guidances
		activities;"			will be.