## DS472 ORGANIZATION, MANAGEMENT AND STAFFING OF A REGULATORY BODY FOR SAFETY, STEP 11, Draft April 2017

		COMMENTS BY REVIEWER			RESOI	LUTION	
		, R. Bly All Committees	Page of				
	ganization: S		Date: 10 <sup>th</sup> May 2017		1		
Comment No.	Para/Line No.	Proposed new text	Reason	Accepted	Accepted, but modified as follows	Rejected	Reason for modification/rejection
1.	1.3	This Safety Guide has been developed in parallel with the Safety Guide on Functions and Processes of the Regulatory Body for Safety, IAEA Safety Standards Series No. DS473 [4], which covers the technical <u>and human and</u> <u>organizational</u> aspects of the core functions of the regulatory body and the processes by which they are discharged. It is strongly recommended that this Safety Guide and DS473 [4] be read in conjunction with one another. Additional feedback: Please add a footnote *) the technical aspects include technical and human and organizational aspects	Add: technical <u>and human and</u> <u>organizational</u> a Not only the technical aspect are covered.		Footnote to "technical" aspects: *) includes human, technical and organizational aspects		From the point of view of DS473, HTO is a technical area pertaining to regulatory oversight and any other program, therefore it is not needed to be specified separately. The IAEA uses the HTO terminology in a specific context (factors to be taken into account in the regulatory oversight of safety). We agree – please see footnote text in the central column.
2.	2.1.	 – A questioning attitude, whereby <u>opportunities for safety enhancement</u> <u>is sought and as needed</u> regulatory decisions are challenged and examined. Additional feedback:	Please rephrase: Open minded environment is important through the impression that all the regulatory decisions are challenged			X	The questioning attitude is distinctly mentioned in GSR Part 2, together with a learning attitude, to discourage

		<ul> <li>The questioning attitude should not be focus to a specific issue. As mentioned in the IAEA comment a learning attitude, to discourage complacency with regard to safety is important. Our understanding is that our comment is in line with GSR Part 2.</li> <li>It is proposed that the end of the sentence is deleted.</li> <li>New proposal is     <ul> <li>A questioning attitude, whereby regulatory decisions are challenged and examined.</li> </ul> </li> </ul>	is misleading.	X		complacency with regard to safety; we do not believe this is misleading.
3.	2.2.	The regulatory body should apply a systemic approach <sup>5</sup> so that it can effectively perform its functions [10].	Please complete the sentence; Systematic approach to oversight or safety?		Х	Not needed. GSR Part 2 also uses the same expression.
4.	2.25	Regulations and guides should be clear and unambiguous, and should be written in a manner that can be clearly understood by authorized parties.	There are two very different ideas in para. 2.25. Please divide the paragraph for two separate. This would be useful from the requirements management point of view.	X		
5.	2.25 a	Effective communication with interested parties will help ensure that the regulatory body takes account of different	There are two very different ideas in para. 2.25. Please divide the paragraph for two	X		

		perspectives when establishing or modifying the regulatory framework.	separate. This would be useful from the requirements management point of view.		
6.	2.26.	The regulatory body should ensure that regulations and requirements are applied in a consistent, predictable, transparent, balanced and in a manner graded to the risk raised by the facility or activity. The regulatory body should establish policies to promote proportionality graded approach, transparency and consistency, and the broad sharing of information and ideas, to help ensure the highest standards of protection and safety. Transparency and openness towards the general public also enhances confidence and trust in the regulatory body.	Please rephrase and use the terminology in SF-1 and safety requirements.	The regulatory body should ensure that regulations and requirements are applied in a consistent, predictable, transparent, and balanced manner, commensurate with the radiation risks associated with the facilities and activities. The regulatory body should establish policies to promote proportionality use of a graded approach, transparency and consistency, and	
7.	3.1.	Senior management, managers and leaders at all levels of the regulatory body should demonstrate by their own behaviour consistent adherence to the values of the regulatory body. This should typically include the following: – Promoting a systemic approach to safety that embraces interactions between all human, technological and organizational	Please rephrase suitable for the regulatory body.to ensure that decision making at all levels is driven by the safety requirements and safety goals stated in regulatory framework;Please clarify the content	Footnote: Depicts different types of crisis situations that might have an impact on the regulatory body's capability to perform its functions.	The proposed modification changes the meaning. The intention is to highlight that the regulatory decisions re guided by safety requirements and safety goals The term Crisis management has been

fac	ctors;	of crisis management!		used to suggest/depict
	Developing shared values for	<u>er entre management.</u>		a process by which an
	fety, establishing behavioural			organization deals
	spectations so as to shape a	In this referming to the		with a sudden
	rong safety culture, and	Is this referring to the		threatening situation.
	accuraging acceptance of personal	Emergency preparedness		Not EPR.
	sponsibility for safety	or managing different		OK to insert footnote
	nong all individuals;	types of crisis situations		- see text proposed
	Establishing and communicating a	having impact of the		by Technical
	ear vision for safety, which is	regulators capability to		Editorial review.
	aborated through a	perform its functions.		
	fety policy, strategy, plans and	-		
	pjectives, whereby safety is			
	aramount;			
	Ensuring that responsibilities and			
	countabilities are in line with			
	olicies, strategies and			
	pjectives, to ensure that decision			
	aking at all levels is driven by the			
	fety requirements and safety goals			
	ated in regulatory framework;			
	Effectively communicating the			
	gulatory body's vision, strategy,			
pla	ans and objectives;			
– H	Encouraging the involvement of all			
ind	dividuals in the regulatory body in			
	e implementation			
and	nd continuous improvement of the			
reg	gulatory body's vision, strategy,			
pla	ans and objectives;			
- I	Developing and maintaining			
lea	adership capabilities at all levels in			
the	e regulatory body,			
inc	cluding capabilities for competence			
	anagement, change management			
	nd crisis management;			
- F	Encouraging open communication			
	nd seeking feedback on how			
eff	fective leadership in the regulatory			

T	
	body is in ensuring and improving
	safety, and taking action as
	necessary;
	- Supporting and encouraging staff
	to focus on safety and including them
	in the regulatory
	decision making process;
	– Demonstrating a commitment to
	continuous improvement of the
	integrated management
	system by actively seeking and
	assessing information on
	performance within their area of
	responsibility, and sharing this
	information within the regulatory
	body in an open and
	transparent manner;
	– Fostering and encouraging the
	involvement of all individuals in the
	regulatory body in the
	implementation and continuous
	improvement of the integrated
	management system and
	encouraging a readiness to challenge
	acts or conditions that are
	inconsistent with the values
	of the regulatory body;
	of the regulatory body,
	Additional feedback:
	IAEA justification is fine and that
	should be used in the text.
	New groupsel for the first
	New proposal for the first
	to ensure that regulatory decisions
	are guided by safety requirements
	and goals
	Second comment on crisis
	management:

8.	3.4	Please add a foot note to crisis management foot note crisis management has been used to suggest/depict a process by which an organization deals with a sudden threatening situation. This includes e.g. contingency planning, crisis communication, emergency preparedness etc. A strong safety culture does not grow by itself <u>and it needs to</u> be fostered and sustained. The behaviour and commitment of leaders to safety influences the attitudes and behaviours of individuals. Therefore, a strong safety culture needs the strong commitment and engagement of senior management, with the support of the integrated management system. Additional feedback: IAEA justification is exactly what is proposed. The safety culture needs to be fostered and sustained. New proposal A strong safety culture does not grow by itself, but it <u>needs to</u> be fostered and sustained.	Replace but by needs to         The "but" indicates a contrariness/discrepancy.         What is the actual meaning of the phrase?         Is it: A strong safety         culture does not grow by         itself, it needs to be         fostered and sustained?	X	3.4. A strong safety culture does not grow by itself <del>, but</del> : it can <u>should</u> be fostered and sustained.		See Technical Editorial modification; safety standards language, avoids ambiguities.
7.	5.0.	<ul> <li>A strong safety culture of <u>a</u></li> <li>regulatory body has the following important attributes:</li> <li>– Safety is a clearly recognized value;</li> <li>– Leadership for safety is clear;</li> </ul>	Please rephrase: The role of the regulator	Δ		Х	safety culture are applicable to both regulator and operator and are defined in GSR Part

		<ul> <li>Accountability for safety is clear; The prime responsibility of safety is on the licensee; The role for the regulator in ensuring safety is clear;</li> <li>Safety is integrated into all activities;</li> <li>Safety is learning driven.</li> </ul>	should be understood.			2. There is no need to alter the attributes.
10.	3.7.	Attitudes and behaviors that support a strong safety culture in the regulatory body include the following: – Individual and collective commitment to safety; – <u>Understanding the personal</u> contribution // regulatory impact to <u>safety:</u> – An open attitude that encourages trust, collaboration and free communication, and that values the reporting of problems; – The prompt acknowledgement of and feedback regarding identified problems and suggestions for improvement; – Continuously seeking to develop and improve safety and safety culture <u>by regulations</u> – Encouraging a questioning and learning attitude and discouraging complacency at all levels in the regulatory body with regard to safety; – A common understanding of the key aspects of safety and safety culture within the regulatory body; – An awareness of the potential	Replace. understanding the personal contribution // regulatory impact to safety or Acceptance of personal responsibility for <u>behaving</u> in a manner that promotes safety; The licensee has the prime responsibility for safety and the regulator has different role that should be presented Continuous seeking to develop and improve safety is for the licensee. or is it meant to be ? : Continuously seeking to develop and improve safety and safety culture by regulations	Acceptance <u>by</u> <u>individuals</u> of personal <u>responsibility</u> accountability for their attitudes and <u>conduct with regard</u> <u>to</u> safety	x	We agree with the concept, but understanding is not an attitude or behavior. Propose to use GSR Part 2 para 5.2. (b) The bullet refers to developing and improving safety and safety culture "in the regulatory body", as suggested by the beginning of the umbrella- phrase. Where directed at authorized parties, statements clearly indicate this. Improvement of SC should be done by various means, including regulatory body staff attitudes, behavior and

	<ul> <li>consequences of regulatory activities, including risks and hazards associated with them;</li> <li>Ensuring that all factors that might impact upon safety are taken into account in the regulatory decision making process and other regulatory activities.</li> <li>Additional feedback: Please use the alternative given Acceptance of personal responsibility for behaving in a manner that promotes safety;</li> </ul>			actions and the relevant regulatory framework.
11. 3.11	The State should provide for independent oversight of the regulatory body and its key decisions.This may be achieved in a number of different ways, for example by appearing before legislative committees, referral of decisions to 	This should be in line with Table A-4 Please clarify and structure. The version 2015 was better. The State should provide for independent oversight of the regulatory body and its key decisions. This is a clear guidance. However the elemnt below at 3.11. are a mixture of different types of activities. There arerequirements for good governance that are generally written in nationalconstitutional and governance laws and every public authority is expected	The State should provide for independent oversight of the regulatory body and its key decisions, <u>depending on the</u> <u>national legal</u> <u>framework</u> . This may be achieved in a number of different ways, for example	Please see proposed modification that we believe addresses the concern.

l	demonstrating approximately 111	40 follow these		
	demonstrating accountability.	to follow these regulations.		
	The need for accountability should			
	not compromise the regulatory			
	body's independence in making	The State should provide		
	decisions relating to safety.	for independent oversight		
		and governance of the		
		regulatory body and its key		
	Additional feedback:	decisions. This may be		
	Restructuring the paragraph is	achieved in a number of		
	recommended.	different ways, for example		
	The State should provide for	by the establishment of a		
	independent oversight of the	Commission or		
	regulatory body and its key	Management Board. Such		
	decisions. The need for	arrangements could also		
	accountability should not	provide independent		
	compromise the regulatory body's	oversight and governance		
	independence in making	of an appeals process for		
	decisions relating to safety.	actions and decisions made		
	The national practices may wary	by regulatory staff. A		
	depending of the national legislation	method of ensuring		
	and practices. This may be achieved	accountability in some		
	in a number of different ways, such	States is the establishment		
	as	of a direct reporting line		
	- by appearing before	from the regulatory body to		
	legislative	the highest levels of		
	committees,	government. Peer review		
	- referral of decisions to courts	systems		
	of law and	-		
	- the appointment of an			
	independent auditor			
	- the appeals process against			
	regulatory decisions and actions.			
	- establishing a direct			
	- reporting line from the			
	regulatory body to the			
	highest levels of government.			
	- peer review systems, at			
	national and international levels, can			
	also provide a useful input into			
	demonstrating accountability.			
	actionstrating accountability.			1

12.	3.19.	<ul> <li>Information and knowledge are part of the corporate memory of the regulatory body and should be managed as a key resource that is embedded in the regulatory body's processes, activities and functions (see Table A-19 in the Annex).</li> <li>Effective management for safety will take into account the knowledge and information resulting from both positive and negative experiences (e.g. good practices and bad practices). Examples of information and knowledge relevant for regulatory bodies include the following:</li> <li>The collective experience of the staff of the regulatory body <u>such as decisions, memorandums, regulations etc.;</u></li> <li>Technical expertise;</li> <li>Lessons learned from regulatory practices, e.g. techniques of assessment and inspection;</li> <li>Feedback from interested parties;</li> <li>Feedback of experience from other authorities and national and international bodies;</li> <li>Operating experience in authorized facilities and activities in the State</li> </ul>	clarity please add such as decisions, memorandums, regulations etc.	X	The addition proposed are elements of the collective experience but we intend to keep the information at high level in order not to miss relevant aspects.
13.	4.3.	and in other States.In addition, management supportfunctions are necessary to enable theregulatory body to sustain anefficient and effective organizationwith sufficient competent staff.	terminology in line with 4.2.	X	The functions are: core, support and management. This terminology is used throughout the document.

1.4	4.05		DI 11 (1 1		37	
14.	4.25.	There are two categories of	Please add: the human		Х	HTO is a technical
		supporting functions that enable the	and organizational aspect			area pertaining to
		regulatory body to implement				regulatory oversight
		its core functions effectively:				and any other
		– Administrative functions				program, therefore
		supporting the routine operations of				it is not needed to
		the regulatory body (e.g. finance,				be specified
		management of documents and				separately.
		records, purchasing and control of				The IAEA uses the
		equipment);				HTO terminology
		– Technical <u>, human and</u>				in a specific context
		organizational functions directly				(factors to be taken
		relating to the effective				•
		implementation and fulfilment of the				into account in the
		core regulatory functions (e.g. legal support, research and development,				regulatory oversight
		the functions of advisory committees,				of safety), while the
		external expert support, liaison with				current context
		other governmental organizations,				relates to the
		international cooperation and				technical aspects of
		assistance).				the regulatory core
		assistance).				functions.
		Additional feedback:				
		foot note 1, see comment 1.				Footnotes are
		Toot note 1, see comment 1.				placed once.
15.	Technical	Technical, <u>human and</u>	Add.		Х	There is no
	functions	organizational functions	human and			regulatory function
			organizational functions			related to HTO.
		Additional feedback:				
		see comment 1.				
16.	4.30.	Since legal support is embedded in	As the legal support is		Х	Legal support is a
		many activities of the regulatory	embedded in many			separate process
		body, the regulatory body should-	activities there is no need			with many
		establish processes describing how to	to establish a separate			interfaces, as
		ensure that the results of a legal	process.			suggested by the
		review are documented, as well as	1			text. The focus
		the criteria for the acceptance or				should be of
		rejection of recommendations from				establishing the
		experts providing legal support.				cstaonsning the

		Additional feedback: IAEA should not define what kind of processes the RB has. This could be a function as well. Please add foot note			process and documenting its criteria and results. Keep original text.
		foot note legal support may be a separate processes depending on the national approach			
17.	4.37.	Advisory committees should advise the regulatory body on: – How effectively the regulatory body performs its regulatory responsibilities and functions; – The adequacy of its regulations and guides, and procedures for such regulations and guides; – Existing and proposed safety standards, and technical, human and organizational as well as policy issues relating to the authorization of facilities and activities; – Other matters referred to the committee by the regulatory body. Additional feedback: see comment 1.	Please add human and organizational issues	X	HTO is a technical area pertaining to regulatory oversight and any other program, therefore it is not needed to be specified separately. The IAEA uses the HTO terminology in a specific context (factors to be taken into account in the regulatory oversight of safety). See footnote in comment 1.
18.	4.55.	In order for the regulatory body to discharge its responsibilities and perform its functions effectively, it may be appropriate to establish an organizational structure that is flexible and adaptable to different circumstances and demands. Depending on the national circumstances and in accordance	Please add: Other organizations such as inspection organizations	X	Covered by "other existing regulatory authorities" in IAEA terminology.

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		with a graded approach, the				
		organization of the regulatory body				
		will vary widely from State to State,				
		and therefore the following factors				
		should be taken into account:				
		- The size, number, type, nature and				
		stage in the lifetime of existing				
		facilities and activities;				
		- Future plans (e.g. for new				
		installations and/or facilities, new				
		technology and activities				
		relating to new stages in the lifetime				
		of facilities, such as				
		decommissioning);				
		– The national legal framework;				
		– Other existing regulatory				
		authorities;				
		– Other existing national				
		infrastructure/organizations involved				
		such as inspection organizations;				
		- Expectations of interested parties;				
		- The availability of competences at				
		a national level (e.g. educational				T. 1 1
		institutions and				It is clear because,
		technical support organizations, as				for example, the
		applicable);				inspection authority
		– The availability of funding.				for pressure
		, C				boundaries
		Additional feedback:				equipment is a
		Is it clear that inspection				regulatory
		organizations are covered by existing				organization for this
		regulatory authorities?				area.
19.	6.3	In order to achieve the necessary	clarity,		Х	Technical expertise
		capability within the technical staff				is the only subject
		of the regulatory body, most <u>experts</u>	the expertise is not only			of the paragraph.
		should have an appropriate academic	technical that is needed			The terminology
		degree. This should be supplemented	teeninear that is needed			05
		with specialized training				"experts" cannot be

	and/or professional work experience in their specific area of work, especially relating to the facilities and activities to be regulated.			used here, as it produces confusion with the TSO spectrum.
20. 6.5.	<ul> <li>In order to maintain the necessary independence, the staff of the regulatory body should be as objective as possible in discharging their responsibilities. The following features should be maintained: <ul> <li>a) They should be open to receiving information and opinions from others, and regulatory positions and decisions should demonstrate transparency and clarity.</li> <li>b) Staff of the regulatory body should not engage in, or hold any kind of interest in, activities that may represent a conflict of interest with the performance of regulatory body should be open but also formal and professional in their interactions with authorized parties and should, at all times, maintain their integrity and independence.</li> </ul> </li> <li>Additional feedback: The proposed use of the list would clarify the paragraph and make it more readable.</li> </ul>	clarity, The paragraph contains several different topics.	6.5. In order to maintain the necessary independence, the staff of the regulatory body <u>should maintain the</u> <u>following</u> <u>characteristics</u> : – Should be as objective as possible in discharging their responsibili ties. – Should be open to receiving informatio	The paragraph contains only one topic: characteristics of the regulatory body staff (all four sentences). However, listing does improve readability - see proposed modification.

<b> </b>			n and
			opinions
			from
			others, and
			regulatory
			positions
			and
			decisions
			should
			demonstrat
			e
			transparenc
			y and
			clarity.
			– Staff of the
			regulatory-
			body-
			Should not
			engage in,
			or hold any
			kind of
			interest in,
			activities
			that may
			represent a
			conflict of

Image: Second
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e of regulatory functions. - The staff of the regulatory- body- Should be open but also formal and professiona
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Image: Second
Image: Should be       Should be         Image: Should be       open but         Image: Should be       open but         Image: Should be       also formal         Image: Should be       and         Image: Should be       professiona
Image: Comparison of the state of the s
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and professiona
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parties and
should, at
all times,
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their
integrity
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				ce.		
21.	6.16.	<ul> <li>The competence management process may include the following sub-processes [16]: <ul> <li>Analysis of competence needs:</li> <li>Task analysis leading to determination of the necessary competences;</li> <li>Analysis of existing competences within the regulatory body;</li> <li>Gap analysis (personal performance review and assessment);</li> <li>Prioritization of competence needs and filling competence gaps:</li> <li>Recruitment and human resources planning;</li> <li>Staff training and development;</li> <li>Management of external expert support.</li> <li>Knowledge capture and management.</li> <li>Reviews and audits of competence management and feedback:</li> </ul> </li> <li>Additional feedback:</li> <li>Which one IAEA is going to follow?</li> </ul>	Please use 6.16 from SRS- 79 or the orld version 6.15 sub-processes: -competence needs analysis; o Task analysis leading to required competence; o Gap analysis; o Prioritization and choosing ways of filling gaps. - Human resources management; o Succession planning and recruitment; o Management of organizational change (reallocation of duties within the organisation or replacement of staff members); o Personal development plan; o Personal performance review and assessment. - Training and development; o Establishment of training and development plans; o Delivery of training and development activities; o Evaluation of training		X	The observation is correct, as the intention is not to have the 1:1 correspondence with SRS-79. Para. 6.16. is aligned with SRS 79 and presents a possible structure of the sub-processes for the competence management process (from an integrated management system point of view).

			and development activities. - Management of			
			outsourcing (external expert support); - Knowledge capture and management; - Reviews and audits of competence management and feedback.			
22.	6.39	Graded approach should be implemented in the qualifications of the staff carrying out authorizations so that most demanding ones are performed by senior and experienced staff. Additional feedback: Yes, graded approach is used for the qualification of the staff and when requirements are set for different positions.	Authorization of very simple practices on routine basis can be performed by junior staff.	6.39. Staff of the regulatory body if applicable. <u>Authorization is</u> normally- performed by senior and experienced staff.		Last sentence deleted.
23.	6.41	Regulatory inspection differs- somewhat from other regulatory- functions in that the principal activity takes place at the authorized- facility or where the authorized- activity occurs. Additional feedback: Regulatory inspection is here defined as an inspection at license holders premises. This limitation should not be maid. Also other type of inspections should be possible in modern oversight environment. The regulatory body may send control tests samples and use questionnaires	There are also pre- authorization inspections when appropriate. Regular inspections are carried out a the authorized facility or where the authorized activity occurs.		X	All inspections are carried out in the frame of an authorization process. Keep current text.

24.	6.42.	as a example an inspection to dentists. Please rewrite the sentence. Staff who are assigned to inspect major facilities and activities (e.g. the manufacture of components and the commissioning and initial operation of facilities) should have sufficient relevant work experience, preferably in facilities and activities of a type	Please clarify: Old version was better. The meaning is different. Compline assurance is used in IAEA documents for program containing two aspects: review and	X		This terminology is not used only in transport. Agreed to delete last sentence.
		similar to those they will be assigned to inspect. <u>As part of the function</u> they are performing, inspectors are routinely involved in compliance assurance activities. Additional feedback:	assessment, and inspection. The term is specially used in context of transport.			-
		Please clarify the need for the last sentence. Inspection is a compliance assurance function. Is it need to emphasize the need for the experience?	IAEA glossary compliance assurance A systematic programme of measures applied by a <i>regulatory body</i> that is aimed at ensuring that the provisions of regulations are met in practice. ① <i>Compliance assurance</i> is a systematic programme of measures applied by a <i>competent authority</i> that is aimed at ensuring that the provisions of the [Transport] Regulations are met in practice. (From Ref. [2].)			
25.	6.53.	The staff of the regulatory body should be able to coordinate and manage the activities of the	Please clarify; Is this needed for the		Х	Yes, it refers to one of the extremes of the spectrum, as the

		regulatory programme that are performed with the assistance of consultants or dedicated support organizations. Some staff should have experience in technical programme management or project management. Furthermore, some staff of the regulatory body should have appropriate management experience and technical experience to be able to assess and judge the effective coordination and management of large engineering companies and quality assurance programmes.	supervision of the TSO support?			variety in the support offered may be indeed large. The text states this for "some" staff, depending on the different potential cases.
26.	APPENDI X I EXTERNA L EXPERT SUPPORT	This is overlabing with GSG-4. There is not one to one coverage of the text. What is intention of IAEA with regard to GSG-4? Additional feedback: Should be discussed at NUSSC meeting!			X	The observation is pertinent. As per the DS472 DPP, the relevant content of GSG-4 should be included in this guide and this was the process followed for drafting of the text.
27.	APPENDI X III ELEMEN TS OF A TRAININ G PROGRA MME FOR THE REGULAT ORY BODY	Depending on the tasks to be performed, it may be necessary additionally to impart knowledge of: - Physics; - Nuclear engineering; - Systems engineering; - I&C and Electrical engineering; - Mechanical engineering; - Civil engineering; - Radiation protection; - Chemistry;	Add. I&C and	We may add it in the brackets of III.1. - Facilities and systems (design, operation and maintenance, including <u>instrumentation</u> and <u>control</u> and surveillance		I&C is an technical area of expertise, the rest of the bullets are basic technical specializations.

	Ш.2.	<ul> <li>Biology;</li> <li>Behavioural sciences;</li> <li>Ergonomics;</li> <li>Medicine;</li> <li>Geology;</li> <li>Law;</li> <li>Communication;</li> <li>Administration;</li> </ul>		methods);		
28.	REFEREN CES	If there is updating of the safety standard the DS number should be indicated in the reference.		This is part of a future step in the publication process.		
29.	TABLE A- 16. EXTERNA L EXPERT SUPPORT	Table A-16 describes the process for individual expert purchasing. The prosecco should consider how the RB manages the overall TSO process. The assurance of the continuity of the TSO support available, audited organizations etc.			X	Table A-16 does not describe the individual expert purchasing, but the generic steps exemplified for the purchase of external expert support in general. Please refer to purchasing process (Table A- 24) to confirm.
30.	TABLE A- 17. INTERNA TIONAL COOPERA TION	Table A-17 describes an individual activity only. It would be fruitful to describe the overall process.			X	TableA-17exemplifies genericstepsinanInternationalcooperationprocess.
31.	TABLE A- 19. KNOWLE DGE MANAGE MENT	<ol> <li>Periodically identify the regulatory body's information needs;</li> <li>Periodically review the existing knowledge base;</li> <li>Identify needs for update of information;</li> <li>Compare with existing knowledge</li> </ol>	Please clarify.		X	Can range from using an exit interview as a source for training of specific staff to converting a

		<ul> <li>base and identify gaps;</li> <li>5. Identify and access internal and external sources of information and capture</li> <li>the necessary information to fill the gaps (essential for retirements and departures);</li> <li>6. Convert information to knowledge of use to the regulatory body:</li> <li>7. Store the information adequately and safely;</li> <li>8. Ensure easy retrieval;</li> <li>9. Inform the concerned individuals about changes and updates.</li> </ul>			meeting report into a presentation for the information of all staff. The diversity of possibilities makes it impossible to be captured in a generic document such a safety guide.
32.	TABLE A- 25. MEASURI NG AND TEST EQUIPME NT10	Add interface to Inspection process and Emergency preparedness process.	X		
33.	ANNEX PROCESS DESCRIP TIONS	The idea of presenting performance indicator at the end of each process is good in principle. However this is challenging topic and indicative nature of the indicators should be emphasized. Objective evaluation of indicators like successful communication, New or revised regulations shown to provide benefits for interested parties, demonstrated performance may be difficult. On the other hand indicators passed on number of product and timeline do not necessarily indicate the safety			"Could be used allows" Member States flexibility in using the guidance provided.

		significance of the oversight work.				
34.	TABLE A-         9. REVIEW         AND         ASSESSM         ENT OF         FACILITIE         S         AND         ACTIVITIE         S	<ul> <li>WOrk.</li> <li>Review and assessment to support the authorization process: <ol> <li>Extract relevant information from inputs;</li> <li>Establish a review and assessment plan (identify key issues and tasks, milestones, and assigned resources, both internal and external);</li> <li>Conduct review and assessment activities;</li> <li>Collect and integrate assessment results, and request additional information if necessary;</li> <li>Conduct verification activities (e.g. on-site inspection), as appropriate;</li> <li>Document the conduct of the review and assessment and the results;</li> <li>Propose authorization conditions;</li> <li>Provide feedback to the authorization process;</li> <li>Follow up of safety issues as necessary.</li> </ol> </li> <li>Additional feedback: Please add foot note to clarify as presented in IAEA comment.</li> </ul>	Please add: 5. The interface to inspections 9. follow up	X	Footnote at the results in step 4: Follow-up of review and assessment results should be conducted through regulatory compliance activities.	Interfacewith inspectioninspectionis alreadyalreadyincluded into the table under "Interfaces".The suggestionis technicallyValid, howevervalid, however follow-up is not a unique stand-alone element appropriate for the low level of detail intended for this Annex.As such, follow-up is already logically embedded into step 4 of "Review and assessment to support the authorization process", respectively step 3 of "Review and assessment to
		r				support regulatory oversight".
35.	TABLEA-10.INSPECTIONOFFACILITIESANDACTIVITIE	Please make the interface to the review and assessment process. Add the assessment of the finings and follow up to all inspections. Add review and assessment to		Х	Interface with Review and Assessment added as number 3 under the "Interfaces".	

S	interfacing processes.		Develop specific	
			inspection plans for	
			individual facilities	
			and activities:	
			3. Record findings	
			and follow-up.	

		COMMENTS BY REVIEWER		RESOLUTION					
Reviewer: Country/Organi	DANDRIEUX ization: FRANCE / MEEM		Page of.6. Date: 10/05/2017						
Comment No.	Para/Line No.	Proposed new text	Reason	Accepted	Accepted, but modified as follows	Rejected	Reason for modification/rejection		
DS 472									
1	2.26	2.26. The regulatory body should ensure that regulations and requirements are applied in a consistent, predictable, transparent, balanced and proportionate manner. The regulatory body should establish policies to promote proportionality, transparency and consistency, and the broad sharing of information and ideas, to help ensure the highest standards of protection and safety while giving due account to the protection of sensitive information. Transparency and openness towards the general public also enhances confidence and trust in the regulatory body.	Need to take security of information into account	X			New para number is 2.27.		
2		Add new : 3.9 bis the RB should also ensure that his personel gains, through training and information, an appropriate level of				Х	This paragraph addresses only the main aspects of		
		nuclear security culture. In particular, the RB personel should be fully informed on the rules for protection of sensitive information					responsibility and accountability for safety.		

3	3.22	Add at the end of para : The policy of openness and transparency should however, subject to national requirements, duly take account for the need to protect sensitive information according to national law	interested parties (including multilateral and bilateral regulatory interactions), taking into account the need to protect sensitive information
4	5.5	<ul> <li>5.5. The integrated management system is an essential tool for ensuring the following:</li> <li>add one bullet point :</li> <li>compliance with requirements for protection of sensitive information</li> </ul>	Added at the end of 5.68: security, confidentiality and protection of sensitive information, be made available to interested parties.Proposed text included in 5.68.

		•	COMMENTS BY REVIEWER or the Environment, Nature Conserva	RESOLUTION				
				Page 1				
	Country/Organi	ization: Germa	ny	Date: 10.05.2017				
Rele- vanz	Comment No.	Para/Line No.	Proposed new text	Reason	Accepted	Accepted, but modified as follows	Rejected	Reason for modification/reject ion
2	1	2.17	The objective should be to make informed decisions and to have competence to assess advice provided by advisory bodies <u>, and</u> information submitted by authorized parties <del> and</del> , applicants <u>and technical</u> <u>support by external experts</u> .	TSO's are missing. To achieve consistency with IAEA GSG-4 "Use of external Experts by the Regulatory Body" para. 2.2.			X	Paragraph 2.16 addresses the potential use of TSO and falls in line with GSG-4. Para 2.17. addresses only the internal aspects of the knowledge and

			COMMENTS BY REVIEWER or the Environment, Nature Conserv			RESOLUT	ION	
		y (BMUB) (with	n comments of GRS)	Page 1 Date: 10.05.2017				
Rele- vanz	Comment No.	Para/Line No.	Proposed new text	Reason	Accepted	Accepted, but modified as follows	Rejected	Reason for modification/reject ion
								information management inside the regulatory body, in the context of regulatory independence.
2	2	2.28 line 2	The regulatory body's organization, staff <u>ing</u> , competences and knowledge, as well as its integrated management system, should be designed to be able to adapt to such changes	Staff cannot be "designed".			Х	The reference to "design" relates to organization, competence and IMS.
1	3	3.18 line 4	Responsibilities for fulfilling core regulatory functions <del>should</del> <u>can</u> not be delegated.	"Should" is not adequate, because the responsibilities for fulfilling the core regulatory functions must stay with the regulatory body.			X	Safety guide specific language has to be used - "should" statements. Para 3.16 paraphrases GSR Part 1 (rev.1) req.18. The suggested replacement of "cannot" is ambiguous (the presumption is that it means

			COMMENTS BY REVIEWER or the Environment, Nature Conserv			RESOLUT	TION	
		<b>y (BMUB)</b> (with iization: <b>Germa</b>	n comments of GRS) ny	Page 1 Date: 10.05.2017				
Rele- vanz	Comment No.	Para/Line No.	Proposed new text	Reason	Accepted	Accepted, but modified as follows	Rejected	Reason for modification/reject ion
2	4	I.21 line 3	Any changes in staff that might affect independence should be discussed with the regulatory body before they are made.	Causes affecting the independence of the TSO are not limited to changes in staff, as you can see by the cases listed further on in I.21.			X	"must not", but equally it could be taken as implying that something is impossible – which is clearly wrong) and hence this would not be allowed by the technical editorial review. Coming from GSG-4 (para 3.5). The statement is correct and does not imply that there could not be any othe causes affecting TSO independence (but not all these causes should be mentioned here). GSG-4

	COMMENTS BY REVIEWER Reviewer: Federal Ministry for the Environment, Nature Conservation, Building and				RESOLUTION				
	Nuclear Safety (BMUB) (with comments of GRS)Page 1Country/Organization: GermanyDate: 10.05.2017			e					
Rele- vanz	Comment No.	Para/Line No.	Proposed new text	Reason	Accepted	Accepted, but modified as follows	Rejected	Reason for modification/reject ion	
								addresses these aspects in further detail.	

		COMMENTS BY REVIEWER NUSSC member Page of ation: Japan/NRA Date: 11 Ma		RESOLUTION		
No.	Para/Line No.	Proposed new text	Reason			
1.	General	Clarification for keeping a consistency. There are dozens of keywords such as "leadershi and "safety culture" used in GSR Part 2 in this do G-1.3 and GS-G-3.5 are now being revised as gu of GSR Part 2. So, how is it keeping a consistence this guide?	aft. On the other hand, GS- ides under the requirements		Guides currently under revisión/development are using the existing terminology (in already published safety standards). The IAEA publication process ensures consistency in terminology between safety standards, horizontally and vertically. In the current case, GSR Part 2, a Requirement document, is [Ref. 10] to DS472. As such, terminology used in GSR Part 2 does appear in this safety guide.	

		COMMENTS BY REVIEWER NUSSC member Page of zation: Japan/NRA Date: 11 M	2 ay 2017		RESOLUTION
No.	Para/Line No.	Proposed new text	Reason		
2.	Contents Sec.5 6 <sup>th</sup> subtitle & Page.40	Delete "Evaluation" as follows; MEASUREMENT, ASSESSMENT <del>,</del> EVALUATION AND CONTINUOUS IMPROVEMENT	Consistency with Req.14 of GSR Part 2	Х	
3.	3.1./2 <sup>nd</sup> bullet & 3.7.	Replace "acceptance of personal <u>responsibility</u> " with "acceptance of personal accountability"	Consistency with description of GSR Part 2, in which "acceptance of personal accountability" is used.	X	
4.	5.4./L11	The integrated management system of the regulatory body is required to clearly specify its organizational structure, resources and processes [10]. A set of coherent processes and procedures should be used to help carry out the regulatory functions in an effective and efficient manner, with account taken of all internal and external requirements, such as the following:	To keep a consistency with GSR Part 2 footnote 3. "Economic objectives are included in the list of <u>elements</u> that have to be integrated, as it is recognized that economic decisions and actions may introduce, or may mitigate, potential risks."	X	Consistent with Requirement 6 of GSR Part 2
5.	5.32., 5.33./ Sub-title	MAINTENANCE IMPLEMATION AND IMPROVEMENT PHASE OF THE INTEGRATED MANAGEMENT SYSTEM	Merge para. 5.34 to 5.69 as implementation and improvement phase in PDCA cycle.		X The PDCA four-step model for carrying out a change represents a good example of tools to be applied for the Management of Change process. However, the

Revi Cour	COMMENTS BY REVIEWER           Reviewer: Japan NUSSC member         Page of 2           Country/Organization: Japan/NRA         Date: 11 May 2017			RESOLUTION			
No.	Para/Line No.	Proposed new text	Reason				
					document does not consider Measurement, Assessment and continuous improvement as a phase of the IMS, but a continuous process monitoring the entire IMS. It is intentional that there is a special section dedicated to this aspect (in line with GSR Part 2 requirement 13).		

		COMMENTS BY REVIEWER			RESC	DLUTION			
Reviewer:									
Page of									
Country/Or	ganization: RO								
Date:									
Comment No.	Para/Line No.	Proposed new text	Reason	Accepted	Accepted, but modified as follows	Rejected	Reason for modification/rejection		
1	Para 1.2, 2 <sup>nd</sup> line	the regulatory body for confirming the safety of facilities and activities	For the clarity of the prime responsibility of authorized party			Х	Language as used in GSR Part 1 rev.1 (regulatory control of facilities and activities)		
2	Para 1.7, 3 <sup>rd</sup> line	Delete the sentence "Such States a new regulatory body."	To avoid the duplication of the contents with the 1 <sup>st</sup> sentence			Х	It is not a duplication, because "such States" refers to countries having already in place a		

				regulatory b radiation pro	•
4 <sup>th</sup> line	Add a phrase to be " advice provided by advisory bodies, service by external support, and information submitted"	way of obtaining the	advisory bodies <u>, providers</u> of external expert <u>support</u> and	Accepted, see text.	please

		COMMENTS BY REVIEWER			RESC	DLUTION	
Reviewer:			Page of				
Country/Or	ganization:	ONR	Date:				
Comment	Para/Line	Proposed new text	Reason	Accepted	Accepted, but	Rejected	Reason for
No.	No.				modified as follows		modification/rejection
	Section 2	There is nothing about the role of				Х	Based on GSR Part
	Independe	the regulatory body providing					1 rev 1, the
	nce	advice to government on necessary					responsibility for
		legislation to enable it to perform its					ensuring the
		role to match new challenges or to					adequacy of an
		better regulate existing facilities &					effective
		activities					governmental, legal
							and regulatory
							framework for
							safety resides with
							the government
							(para 2.5.).
							There is no need to
							transfer this
							responsibility to the
							regulatory body, in
							particular because
							GSR Part 1 rev 1
							does not include a
							requirement that
							can be used for this
							purpose.
	Section 3	The characteristics of a safety				Х	The characteristics
	Safety	culture in the regulatory body are					of safety culture

Culture	inadequate. The document just			used in DS472 are
0.010010	states that the regulator should be			fully aligned with
	interested in safety! It does not			safety culture
	describe the desired behavioural			characteristics
	characteristics that help foster safety			defined in GS-G-
	1 .			
	& safety culture within the bodies			3.1 Application of
	they regulate, nor how the regulator			the Management
	needs to consider long term safety			System for
	improvements compared with short			Facilities and
	term issues that might conflict			Activities. This
				guide applies to
				organizations
				responsible for
				operating facilities
				and activities, as
				well as for the
				regulatory bodies.
				Additional and
				specific guidance
				for the application
				of culture for safety
				in regulatory bodies
				will be provided in
				the guides to be
				•
				-
				support GSR Part 2.
				No modification is
				necessary in this
				document.
Section 4	Given the level of specification in		Х	The documents
Core	this document it doesn't address			contains
functions	major new build construction			considerations for
	explicitly. It should consider what			regulatory body
	role the regulatory body has in			with an expanding
	ensuring future nuclear safety.			or new mandate,
	-			including new-build

		NPPs in various
		sections of the
		document (e.g.
		4.15, 4.55, 5.35,
		5.59, 6.22, 6.24,
		6.38, 6.59, 6.71,
		6.72, Tables A-1,
		A7, A-15 and A-
		18).
		No modifications
		required.